



**WESTERN RESOURCE
ADVOCATES**

Formerly Land and Water Fund
of the Rockies

**Annual Report
2003**

Message from the Executive Director & Board President

INTRODUCTION

The year 2003 was enormously productive for us.

You probably noticed that we changed our name from the Land and Water Fund of the Rockies (LAW Fund) to Western Resource Advocates (WRA). Our new name better communicates the broad geographical and policy reach of our activities. It reflects the organization's evolution over the years from a legal advocacy group focused on land and water issues to a solution-oriented organization that addresses energy as well.

We also prepared an extensive strategic plan to guide our work for the next four years. The work began in earnest in May and was completed in October. We talked to our colleagues, funders, and many others about the issues that confront our region and our role in addressing them. Going back to "square one," we asked ourselves if our existing programs and projects were the right ones for the times. We came away from this process re-committed to work on energy, water, and public lands issues, continuing to feel that these are the big issues that will determine our region's environmental fate. However, we also came away energized and with new, updated goals and objectives.

However, the bulk of our time was spent working on the issues we have decided to tackle. These are large issues.

In 2003, our Lands Program worked to protect and restore the ecological health of federal lands in our region. Our strategic planning process confirmed our view that the principal threat facing these lands comes from energy development. The Bush Administration has complicated our work by elevating energy development above other uses on most public lands, including special places like the Roan Plateau in Colorado and the Upper Green River Basin in Wyoming, which are valuable for their natural environment.

The Lands Program also worked to control motorized recreation in back-country areas. In our view, uncontrolled motorized recreation, common in many areas on our public lands, is a rapidly escalating problem. Our solution is to implement a policy of "closed unless posted open" and to support federal land managers as they try to protect roadless areas. We also worked to halt ecologically inappropriate logging on roadless, old-growth lands in 2003. Finally, we continued our successful efforts to reform grazing practices on arid lands, having with our colleagues developed a detailed proposal to confine the adverse impacts of grazing in the new Grand Staircase-Escalante National Monument.

In 2003 WRA's Energy Program worked to reduce the environmental impacts of electricity production, while accelerating the regional transition from conventional fossil fuel technologies to clean technologies, especially energy efficiency and renewable resources. This is painstaking, multi-year work, and it involves intervention in state utility regulatory cases, promoting renewable technologies through green marketing, challenging unjustifiable new conventional coal power plants, building coalitions with renewable energy developers and others and, when we have to, going to court.

In 2003 we tirelessly promoted renewable energy standards in the region. We also developed a clean energy plan that could realistically carry the Interior West well into the future. We saw a couple of large wind farms inaugurated, and there were some encouraging signs that some utilities may begin to take the risk of climate change seriously.

The core goal of our Water Program is the restoration and protection of western aquatic, riparian and wetland habitat, which have been increasingly stressed in this arid region from the demand of our rapidly sprawling urban archipelagoes, such as Denver, Salt Lake City, and Albuquerque. We approach this goal in two ways: by direct river-basin advocacy, including court litigation, and by tackling a fundamental cause of the problem: urban water waste.

In 2003 we protected rivers, lakes, and wetlands across the Southwest through direct intervention and through recovery programs. We also researched and developed policies that will be useful to water planners throughout the region.

At the end of 2003, Barney White, Board President since 2001, passed the baton to Eric Hirst. Eric's professional field is electric utility policy. In retirement, he resides in Bellingham, Washington after a long career at Oak Ridge National Lab and then as a private consultant. Eric is eager to see WRA implement its new strategic plan. And he looks forward to working with WRA's first-rate staff and excellent board to help protect and restore the West's environment.

Finally, in 2003 we lost a dear friend and fierce environmental advocate when Kelley Green, the Land and Water Fund's founder, passed away in August from cancer. This was a big loss to us and to the community. Without her vision and tenacity, none of us would be here at WRA, and we miss her a great deal.



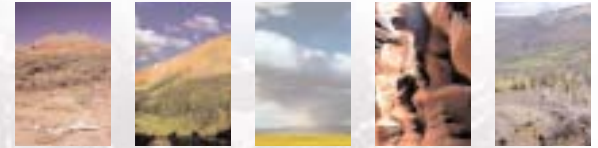
Bruce Driver
Executive Director



Eric Hirst
President of the Board
of Directors

Program Highlights

LANDS



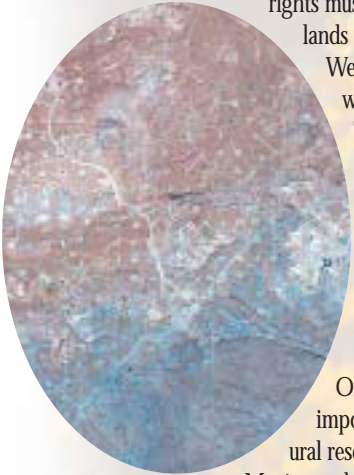
Protecting key public lands continued to be a core part of WRA's mission in 2003. We focused on lands affected by increased oil and gas development, on roadless areas threatened by fire and logging, on motorized recreation management, and on arid rangelands damaged by irresponsible livestock grazing.

Oil and Gas Development

The West has found itself targeted by a national energy plan that views the region as a "Persian Gulf" of natural gas. Industry proponents have argued that environmental regulations and landowners' rights must be "streamlined" to allow faster leasing and development of lands that were previously closed to this use. While we agree that the West must do its share to help supply the nation's energy needs, we want to ensure that oil and gas development proceeds responsibly.

This means:

- Landowners' rights are respected
- Pristine lands and key plant and wildlife habitats are preserved
- Development proceeds with full environmental protections—including water protections—in place
- The best, most up-to-date and most appropriate technology is used to minimize the footprint of drilling on our landscapes.



On the ground, we've worked in basins selected for their strategic importance in the overall effort to promote responsible use of our natural resources. For example, the San Juan Basin of northwestern New Mexico and southwestern Colorado has been intensively drilled without much enforcement of environmental provisions or cleanup requirements. The region has become a poster child for what the rest of the West should try to avoid. We're holding the federal government's feet to the fire and asking that it enforce existing regulations before approving more wells. We also want to make sure that cultural resources, such as Navajo sacred sites and Anasazi ruins, are fully protected. We work closely with a coalition of ranchers, Native Americans, and other residents of the San Juan Basin.

We look for ways to "do it right," by promoting the use of cutting-edge drilling technology when it helps protect our landscapes, including in Colorado's pristine HD Mountains. We've led the effort to protect the Roan Plateau, also in Colorado, from development that would destroy the unique, untouched character of the area.

We also work on similar issues in Utah and Wyoming, where we're protecting roadless areas and key wildlife habitat from the impacts of increased drilling. In Utah's La Sal Mountains, for example, our efforts led to the removal of large roadless tracts from an oil and gas lease sale.

WRA has also developed a platform for responsible wind energy development on public lands, arguing that although wind energy is a resource we want to support, it too must take into account pristine landscapes and critical habitats.

Forest Protection

WRA has been deeply involved with protecting the health of our forests, especially our roadless areas. In 2003 this mainly consisted of riding herd on the Forest Service to ensure that its plans to thin trees indeed would promote forest health and minimize the threat of fire. We ensured that salvage activities in Colorado's Hayman burn zone would be managed to minimize erosion. We also intervened and filed comments whenever "thinning" proposals unnecessarily focused on the backcountry, rather than on the areas where lives and property could be threatened by fire. We reduced the sizes of several proposed logging projects. We are addressing the serious threat to our last remaining roadless areas and wildlife habitat posed by the State of Utah's claim to thousands of rights-of-way over the National Forests. Also in Utah, we are contesting the Forest Service's attempts to drastically reduce the monitoring it will conduct to assess the impacts of its management on wildlife.

Motorized Recreation

WRA has traditionally offered support to regional and local groups promoting responsible travel management in our forests. In the coming year, we will be increasing our activities in this area. In 2003, we were happy to offer our support to the Forest Service in closing roads to off-highway vehicles in critical areas of the forest and in completing an honest evaluation of the impacts of unmanaged motorized recreation on the natural and cultural resources of our public lands.

Rangeland Management

We've done a lot of work to foster sound rangeland management policies, especially in Utah, where livestock overgrazing has taken a toll on our national monuments. Because the public designated these areas as deserving of special protection, and because the state's particularly arid conditions make these landscapes all the more fragile, we have focused our resources on critical areas like Grand Staircase-Escalante National Monument. Specifically, we've offered a model for appropriate management that's been praised by the BLM and other agencies while trying to hold the BLM to its duty to protect ecosystem health on the lands it manages.



Program Highlights

ENERGY

WRA remains committed to seeing that our region's energy demands are met in economical-ly and environmentally sustainable ways. We continued to build and disseminate the business case for renewable resources. We were also focused on cleaning up dirty coal plant emissions in the region, and on preventing irresponsible new proposals for old-technology coal plants from going forward.

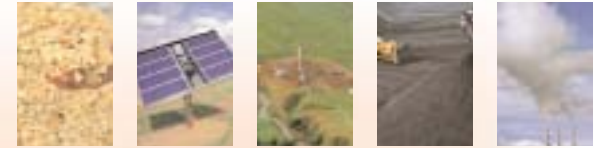
Renewable Energy and Efficiency



WRA has tirelessly advocated for renewable energy standards in Colorado, Utah, and New Mexico, and has continued to assist with the implementation of similar standards in Arizona and Nevada. A renewable energy standard requires a certain potential of a state's new electricity resources to come from renewable resources and energy efficiency measures. It ensures stability for our energy supply and also lowers electricity costs, because resources such as wind are now cheaper than gas and some coal. WRA authored legislation across the region and came close to seeing it passed in Colorado, gearing up for a stronger push in 2004.

In addition to our push for energy standards, we have also worked directly with utility companies to ensure that renewables and efficiency are part of their planning for the future. For example, in Utah we were able to convince the Public Service Commission to authorize stable funding for innovative efficiency measures. The 162-megawatt wind farm near Lamar, Colorado, a direct result of our advocacy, broke ground in late 2003, and was scheduled to come online as part of Xcel's resource mix in early 2004. We also collaborated with others to launch West Wind Wires, a group that will participate in transmission planning for the region, to ensure that renewables are part of that equation, too. In short, we've continued to lay down the infrastructure to support a meaningful reliance on renewables in the very near future.

Convincing utilities to recognize risk management as part of their responsibility has been another important area of our work. Renewables minimize economic risk by stabilizing resource prices



and by averting future costs associated with cleaning up carbon emissions (see Coal Plant discussion, below). In Utah, we convinced the major utility, PacifiCorp, to adjust power generation bids by coal providers to account for the increased risk of using this fossil fuel.

Our green power marketing campaign is a critical component of our renewables advocacy. Our efforts have significantly boosted consumer demand for wind power in Colorado, Utah, and New Mexico, with a new 204-megawatt wind farm in New Mexico as the crown jewel in the year's accomplishments.

Coal Plant Issues

Coal plant issues are two-fold in the West. On the one hand, the region is home to a number of obsolete coal-fired power plants that continue to belch nitrous oxide, sulphur dioxide, and carbon dioxide into our air. NO_x and SO₂ are implicated in health concerns and in regional haze, while carbon dioxide is a primary greenhouse gas. WRA has continued to press for more pollution controls on these coal plants. Equally important, we helped launch the Western Clean Energy Campaign to challenge proposals to build up to 25 more old-technology coal plants in the region. Because these power plants have a lifespan of around 50 years, and because not one of them would use state-of-the-art clean coal technology, they would significantly impair the region's ability to respond to the threat of global warming. Retrofitting these plants to accommodate inevitable greenhouse gas regulations would be extremely costly to energy customers large and small. Acquiring more of our electricity from coal, rather than from renewables, also sets us up for continued dependency on fossil fuels, rather than moving us toward the real future—which is in renewables and efficiency.



We also worked with the Water Program to assess the impacts of coal-fired power plants on our increasingly strained water supplies. Together with the Clean Air Task Force, WRA released *The Last Straw: Water Use by Power Plants in the Arid West*.

Program Highlights

WATER



WRA's Water Program has worked in three main areas this year. We've advocated for more responsible urban water use, protected wetlands and river habitats and related species, and exposed some of the impacts of our region's energy use on our water supply.

Smart Water

Increasingly, WRA's Water Program has focused on policy development and advocacy to protect the region's threatened river systems by encouraging sound water management. While agriculture is still the region's biggest water user, cities are the source of most new demand. This urban demand is growing at an unprecedented level.

In order to protect what's left of our overburdened rivers, WRA realized that it needed to focus on urban water conservation and efficiency. We released our 180-page report, *Smart Water: A Comparative Study of Urban Water Use Efficiency Across the Southwest*, a tool for cities, water providers, and citizens. It analyzes how Albuquerque, Denver, El Paso, Las Vegas, Phoenix, Salt Lake City, and Tucson stack up against each other in their water use practices, highlighting cutting edge programs and success stories. The report documents that significant amounts of water are available to meet future urban water needs through efficiency and conservation. We have distributed *Smart Water* to many water providers, organizations, and citizens on Colorado's Front Range and will convene workshops in Salt Lake

City, Albuquerque, and Denver in 2004.



Threatened Waters

In our arid region, water is the backbone of our quality of life. It's no surprise that streams, lakes, and wetlands become focal points for development initiatives. In New Mexico, we won a big court battle on behalf of the Middle Rio Grande, where the native silvery minnow is on the verge of extinction. While saving the minnow is important, the case was really about the health of the river itself. By providing enough water for the minnow, we hope to save the larger river environment.

Our Utah Office moved to protect thousands of acres of wetlands surrounding Utah Lake, the state's largest freshwater body. An important habitat for migrating birds, these wetlands are in

danger of being turned over to private landowners. Also in Utah, we protected the Jordan River and the wetlands it flows into from toxic selenium discharge. We challenged a project that would drain thousands of acre-feet of water from the already over-taxed Great Salt Lake basin and were able to secure an instream flow and other protections for the ailing East Canyon Creek. Our comments have led the State of Utah to revise its rules governing water quality to better protect and restore aquatic ecosystems.

In Colorado, we released a study showing that the Gunnison River is already fully committed to in-basin uses and is not available for diversions to the Denver metropolitan area. *Gunnison Basin Water: No Panacea for the Front Range* became an important advocacy tool for local residents and recreationists. We also went to court to protect the water right for the Black Canyon of the Gunnison National Park, where the federal government has—illegally, we believe—ceded its senior claim to Gunnison water on behalf of the Park to the state, in return for a more junior right that does nothing to protect the Park. And in 2003, we began our representation of the environmental community in the Upper Colorado River Endangered Fish Recovery Program.



Energy Development and Responsible Water Use

WRA's Water Program monitors two types of energy development that can affect the region's water supplies: hydro-electric power and fossil fuels. Hydro-electric power generation can significantly alter the natural flow patterns for our rivers, so we have developed several proposals to change the way water releases from reservoirs are managed, so that a river's health can be maximized without much detriment to other uses of water. Fossil fuels extraction, such as for coalbed methane, can damage water quality and quantity in many ways and such extraction is slated to increase quite dramatically in the next several years. As a result, this will be an important area of our work in 2004. Further, electricity generation from coal plants uses many millions of gallons of water per year in our region. Along with WRA's Energy Program and the Clean Air Task Force, we released *The Last Straw: Water Use by Coal Plants in the Arid West* in April, which describes the region-wide impacts of coal plant's water use.

Program Highlights COMMUNICATIONS

WRA's communications efforts swung into high gear for 2003. Our core communications goal was to inform westerners about the environmental issues affecting our region's economy and quality of life, and to publicize WRA's role in resolving those issues.

To that end, we worked hard to educate the press and the public about the dilemmas faced by the West. In the press, we saw more space given to issues such as the economic value of wilderness, the benefits to rural communities of wind power, the air and water impacts of coal power plants, and other angles that have helped re-frame the public debate on these matters. In 2003 we placed, pitched, or otherwise earned coverage for these issues in over 140 newspaper articles and editorials ranging from local papers to national media outlets. We also appeared on television news channels and increased our radio outreach. A "steady drumbeat" highlighting the impacts of poor environmental policies and promoting responsible alternatives has been an effective strategy in changing the tone of the coverage we receive in this region. We still have some distance to go, but we feel that the debate has been healthier this year than last.



Communications also assisted WRA's Lands, Water, and Energy programs by managing the production and distribution processes for WRA's several reports. We developed presentations for our Critical Conversations series focusing on important issues affecting the West. We also gave presentations and trainings on the substance of the Water Program's Smart Water report and the Energy Program's soon-to-be-released Clean Energy Plan. All of this work tied into our overall goal of educating westerners about the positive alternatives available to them in our three main areas of work.

WRA places great emphasis in working cooperatively with other environmental advocates as well as with less traditional allies such as government officials, energy companies, ranchers, farmers, and sportsmen. We devoted some of our resources to offering communications support to broad coalitions working throughout the West to refine messages on a host of environmental issues. For example, we helped rethink some of the discussion frameworks for oil and gas drilling, endangered species issues, roadless area protection, and wildfire management, and renewable energy. As additional examples, we boosted the release of American Rivers' report on the state of our rivers, and helped local groups such as Colorado's High Country Citizens' Alliance publicize threats to their natural resources.

Communications issued four newsletters in 2003, published the 2002 Annual Report, and assisted Development in creating a beautiful and effective direct mail series. We continued to improve and upgrade our website. We also worked closely with Development to drive the name change process and build a new identity for WRA. Our purpose was to make WRA's role in the region more easily identifiable and to better communicate our mission to members of the public who may never have encountered us before. Finally, Communications played a key role in developing and structuring WRA's strategic planning document.

Western Resource Advocates Worked with These ORGANIZATIONS in 2003

- Albuquerque Public Works Department
- Alliance for the Rio Grande Heritage
- American Lands Alliance
- American Rivers
- American Solar Energy Society
- American Wildlands
- American Wind Energy Association
- Arizona Coalition for New Energy Technologies
- Arizona Energy Office
- Arizona Public Service Company
- Arizona Solar Energy Association
- Arizona Solar Energy Industries Association
- Aspen Wilderness Workshop
- Biodiversity Conservation Alliance
- Boulder Renewable Energy and Energy Efficiency Working Group
- Boulder Water Utilities Division (Dept. of Public Works)
- Californians for Western Wilderness
- Centennial Water and Sanitation District
- Center for Biological Diversity
- Center for Energy Efficiency and Renewable Technologies
- Center for Native Ecosystems
- Center for Resource Conservation
- Center for Resource Solutions
- Citizens Committee to Save Our Canyons
- Citizens for the Arapahoe Roosevelt
- Colorado PIRG
- Clean Air Task Force
- Coalition for Clean Affordable Energy
- Colorado Coalition for New Energy Technologies
- Colorado Department of Public Health and Environment
- Colorado Environmental Coalition
- Colorado Mountain Club
- Colorado Office of Energy Management and Conservation
- Colorado Renewable Energy Society
- Colorado Wild
- Colorado Wilderness Network
- Community Office for Resource Efficiency
- Council of Energy Resource Tribes
- CU-Denver Wirth Chair in Environmental and Community Development Policy
- Defenders of Wildlife
- Denver Water
- DINE Care
- Earthjustice
- East of Huajatolla Citizens' Alliance
- El Paso Water Utilities
- Environment Colorado
- Environmental Defense
- Escalante Wilderness Project
- Forest Guardians
- Friends of Great Salt Lake
- Grand Canyon Trust
- Grand Junction Water Utilities Department
- Great Old Broads for Wilderness
- Great Salt Lake Audubon
- Greater Yellowstone Coalition
- High Country Citizens' Alliance
- High Uintas Preservation Council
- Las Vegas Valley Water District
- League of Conservation Voters Education Fund
- Living Rivers
- Mesa Utilities Department
- Montana Environmental Information Center
- National Audubon Society
- National Parks Conservation Association
- National Renewable Energy Laboratory
- National Trust for Historic Preservation
- National Wildlife Federation

2003 Continued ORGANIZATIONS

National Wind Coordinating Committee
NativeSUN, the Hopi Solar Electric Enterprise
Natural Resources Defense Council
Nevada Office of Consumer Advocate
Nevada Power Company
New Mexico Audubon Council
New Mexico Energy, Minerals and Natural Resources Department
New Mexico PIRG
New Mexico Solar Energy Association
New Mexico Wilderness Alliance
Northern Plains Resource Council
Oil and Gas Accountability Project
PacifiCorp
Phoenix Water Services Department
Powder River Basin Resource Council
Public Service Company of New Mexico
Quiet Use Coalition
Renewable Northwest Project
Red Rock Forests
Rio Grande Restoration
Rio Grande/Rio Bravo Coalition
Rocky Mountain Institute
Rocky Mountain Recreation Initiative
Salt Lake City Action Project
Salt River Project
San Juan Citizens' Alliance
Scottsdale Water Resources Department
Sierra Club
Sierra Club, Colorado Chapter
Sierra Club, Grand Canyon Chapter
Sierra Club, Utah Chapter
Sierra Pacific Power Company
Sinapu
Southern Plains Land Trust
Southern Rockies Ecosystem Project
Southern Utah Wilderness Alliance
Southwest Energy Efficiency Project
Southwest Environmental Center
Taylorsville-Bennion Improvement District
Tempe Water Utilities Department
The Ecology Center
The Nature Conservancy
The Wilderness Society
Trout Unlimited
Tucson Clean Energy Campaign
Tucson Coalition for Solar
Tucson Electric Power Company
Tucson Water Department
U.S. DOE - Wind Powering America
U.S. Environmental Protection Agency
U.S. PIRG
Union of Concerned Scientists
Upper Arkansas and South Platte Project
Utah Clean Energy Alliance
Utah Council, Trout Unlimited
Utah Energy Office
Utah Forest Network
Utah Rivers Council
Utah Wilderness Coalition
Utahns for an Energy Efficient Economy
Utility Wind Interest Working Group
Wasatch Clean Air Coalition
Water Conservation Alliance of Southern Arizona
Western Area Power Administration
Western Colorado Congress
Western Governors' Association
Western Mining Action Project
Western Regional Air Partnership
Western Slope Environmental Resource Council
Wild Utah Project
Wildlands Center for Preventing Roads
The Wildlands Project
World Wildlife Fund
Wyoming Outdoor Council
Xcel Energy

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Clean Air Task Force
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General Service Foundation
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InJoy Productions
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Mesa United Way
National Fish & Wildlife Foundation
Network For Good
New Belgium Brewing Co.
New Mexico Community Foundation
PajWell Foundation
Scherman Foundation
State of Utah
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The EcoISP LLC
The Educational Foundation of America
The Energy Foundation
The Fir Tree Funds
The New-Land Foundation
The William and Flora Hewlett Foundation
United Way of Moscow/Latah County
United Way of Northern Utah
United Way of Tri-State
United Way of Tucson and Southern Arizona
Utah Council Trout Unlimited
Utah Wetlands Foundation
Wilburforce Foundation
Winslow Foundation
Wyoming Outdoor Council
Wyss Foundation

2003 Rudd Mayer Memorial Wind Energy Fund

RUDD MAYER

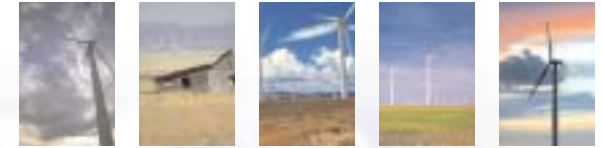
Rudd Mayer initiated the Green Marketing Program for Western Resource Advocates, and developed grassroots support for wind power. Her witty, passionate approach earned Rudd the respect of many in the energy field, and the commitment of colleagues to foster the development of wind power in the West. When Rudd died in 2002, her family and WRA established a memorial fund to create a legacy for the work Rudd so loved.



Over \$80,000 has been contributed to the Rudd Mayer Memorial Fund. WRA and the Mayer family are planning to dedicate a wind power farm in Rudd's name, establish a Wind Advocate position, and create a public exhibit promoting wind power. To support this on-going tribute to Rudd's work, donations can be sent to: WRA, 2260 Baseline Road, Suite 200, Boulder, CO 80302.

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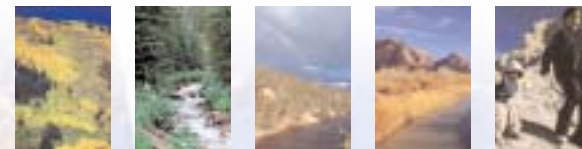
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 Lori Potter
 Susan and Dale Poulter

Ken Ransford
 Kate Rau
 Barbara Reid and David Hyman
 David Renne and Paulette Middleton
 Robert O. Rice and Angela Rowland
 Alan and Julie Richardson
 Joseph J. Richey and Anne H. Becher
 Clarence H. Ridley
 Elizabeth Ann Rieke
 David and Janet Robertson
 David M. Rose and Ceil Murray
 Barry Satlow
 Lois J. Schiffer
 Gregory Schmidt and Jennifer Lyman
 E. Laurie Scholl
 Daniel V. Schroeder
 Alan and Gail Schwartz
 Pamela Shapiro
 David and Laura Skaggs
 Joel B. Smith and Sarah J. Larson
 Janet Smock Roberts
 Marc Snyder
 Anthony and Carol Somkin
 Albert Serman
 Hjalmar S. and Mary A. Sundin
 Gregory A. Thomas
 Irene Tinker
 Kristin Tita
 Nelle Tobias
 Katherine H. Troutner
 Demetri Wagner
 William C. and Karen V. Waller
 Charles Warner and Mary E. McAfee
 Fran and Butch Weaver
 Delani Wheeler
 Charles and Linda White
 Sara Williams-Mann
 Christopher Wirth
 Don Wojcik
 Tom and Eleanor Wootten
 Lyn Yarroll and Tadini Bacigalupi III
 Michael D. and Debra Yokell
 Joan B. Zukoski



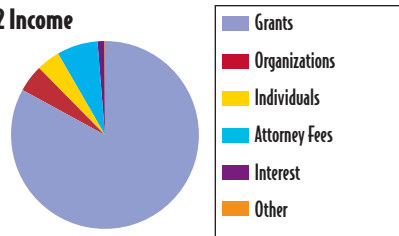
2003 Unaudited Financials

FINANCIALS

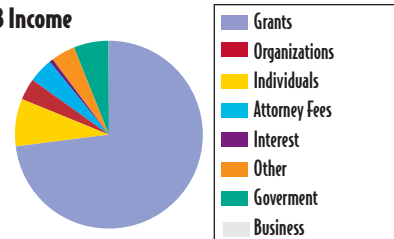
Income

	2002	2003
Grants	\$1,508,380	\$1,323,719
Individuals	85,109	148,575
Organizations	73,597	67,302
Attorney Fees	128,280	76,953
Interest	20,900	11,800
Other	2,295	75,297
Government	--	108,857
Business	--	1,204
Total	\$1,666,010	\$1,818,561

2002 Income



2003 Income



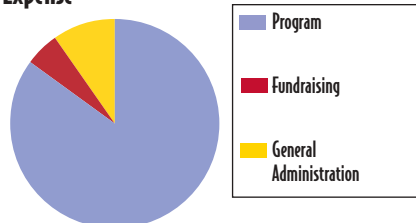
Expense

	2002	2003
Program	\$1,631,999	\$1,558,608
Fundraising	119,991	104,578
General Administration	203,734	177,853
Total	\$1,955,724	\$1,841,039

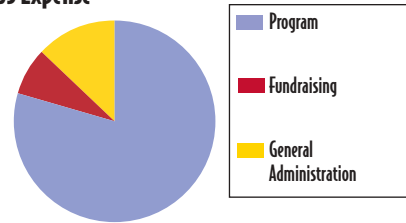
Expense by Program

	2002	2003
Energy	\$509,335	\$746,917
Lands	306,253	402,687
Water	345,245	430,770
Volunteer	47,154	57,628

2002 Expense



2003 Expense



* A complete audited financial statement was not available at the time of printing. If you would like a copy of the 2002 or 2003 audited financials please contact Western Resource Advocates Boulder office.

Our Mission

Western Resource Advocates protects and restores the natural environment of the Interior West. WRA uses law, economics, and policy analysis to protect land and water resources, protect essential habitats for plants and animals, and assure that energy demands are met in environmentally sound and sustainable ways. We meet these goals by working with other environmental and community groups, taking into account the economic and cultural framework unique to the seven states of the Interior West.

2003 Board of Directors & Staff

BOARD & STAFF

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 Cathy Carlson, *Lands/Energy Advisor*
 Pamela Hathaway, *Lands/Energy Advisor*
 Kim Kasic, *Accounting Manager and Treasurer*
 Dan Luecke, *Special Policy Advisor for the Endangered Fish Recovery Program*
 Valerie Rauluk, *Tucson Coalition for Solar*
 Jon Wellinghoff, *Nevada Special Counsel*
 Sarah Wright, *Utah Wind Power Campaign Coordinator*



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Photos Courtesy of
Walt Hester

Energy Photos Courtesy of
NREL
