



WESTERN RESOURCE
ADVOCATES
ANNUAL REPORT 2004



WESTERN RESOURCE
ADVOCATES

*Advancing environmental solutions
for the American Interior West*

Ponderosa and bracken, Boulder Open Space and Mountain Parks, CO



From the Executive Director

We are pleased to present this 2004 annual report for Western Resource Advocates. Our economists, lawyers, and analysts specialize in developing technically sound, innovative policy ideas to restore rivers, to promote renewable energy and lessen our nation's dependence on fossil fuels, and to advance a sustainable future for our public lands here in the Rocky Mountain West. By leveraging those policy alternatives at state legislatures, before administrative agencies and the courts, and on editorial pages across the region, in 2004 we made significant progress in promoting our vision for a sustainable American West. However, WRA has recognized since its inception that environmental protection can only be achieved by coalitions of like-minded people working toward common goals. We have a long record of working with allies wherever we can and in helping local citizens to start new groups where none existed before.

2004 was a challenging year as we worked to protect the American West's environment, and it also was a year of change at WRA. My good friend Bruce Driver retired after five successful years as WRA's executive director, and I was asked to come on board. I joined a talented and dedicated staff of people who impress me each day in their work to protect

the Interior West's land, air and water. Their achievements are to be applauded. As you peruse this annual report, you will see the lists of successes that will have meaningful and lasting results for the Western environment.

WRA closed 2004 with optimism, but also with a profound sense of the new and expanding challenges we will confront in 2005 and the years to come. Meeting those challenges will require all of us to rededicate ourselves to working together to protect the wide open spaces, free-flowing streams, and vistas that make the American West the place we cherish. All of us here at WRA are committed to doing that, and we want to express our heartfelt thanks to all of our supporters and colleagues, without whom neither past nor future successes would be possible. And we also take this opportunity to ask you to help us as we move forward. WRA is now a membership organization so that we can better build for a more secure future. If you have not already joined us, I encourage you to become involved with WRA by bringing your financial commitment, your voice, and your participation to an organization that is working for everyone who loves the American West.



A handwritten signature in black ink that reads "James Martin". The signature is written in a cursive, flowing style.

James B. Martin
Executive Director



ENERGY PROGRAM HIGHLIGHTS

During 2004, the Energy Program successfully promoted increased investments in renewable energy, efficiency, and power plant pollution reductions across the Interior West. As the West's population grows, so does the demand for electrical energy. As a region, we are approaching a crucial juncture. Down one route lie dozens of new coal-fired power plants that will pollute the environment and contribute to global warming. The other path—which WRA has been advocating for more than a decade—would rely upon energy efficiency and renewable energy sources for meeting the bulk of the region's new electricity demands. WRA recently published *A Balanced Energy Plan for the Interior West*—a roadmap to a clean energy future that protects the environment and saves consumers money. With our allies across the region, we are now working to turn this plan into reality. Arizona, Colorado, Utah, Nevada, and New Mexico are ramping up their commitments to both energy efficiency and renewable energy sources, and we are working with state governments and utilities to build on that momentum. At the same time, we are re-doubling our efforts to head off the 26 new coal-fired power plants that are proposed for the region and are advocating for clean-up of existing plants.

Aspen Grove, Snowmass, Maroon Bells Wilderness, CO

Renewable Energy and Energy Efficiency

RESULTS:

- ✓ WRA is proud of its work on Amendment 37, which was passed by Colorado voters in November and calls for 10 percent of Colorado energy to be derived from renewable sources by the year 2015. WRA's Rick Gilliam drafted the Amendment and, with its passage, Colorado joined its sister states in building clean energy sources.
- ✓ The Southwest continues to benefit from WRA's work. Approval of a renewable energy standard by the New Mexico state legislature, combined with a commitment from Arizona Public Service to acquire 100 MW of new renewable energy, along with Colorado's Amendment 37, will result in more than 1,700 MW (a \$1.7 billion investment) in new regional renewable energy development over the next decade.
- ✓ WRA published a well-received *Balanced Energy Plan for the Interior West* outlining how utilities can cut pollution and costs while meeting the West's growing energy demands.
- ✓ Through a series of collaborative efforts and participation in public utility commission proceedings, Arizona, Utah, and Nevada increased total commitments to annual energy efficiency spending in these states to roughly \$50 million — over 10 times the spending levels in 2000.

Green Marketing

If we are to develop a sustainable energy future for the Interior West, we must dramatically expand the number of homes and businesses that are buying renewable energy. Since 1997, WRA's Green Marketing program has been working to convince electric utilities to make renewable energy part of their portfolios and to offer wind-power-based green pricing programs. We are now expanding our focus to rural co-ops and municipal utilities. As part of this effort we've worked to increase opportunities for community-owned wind projects, particularly where rural and urban partners benefit.

RESULTS:

- ✓ Because of our efforts, green power programs are being offered by 22 utilities in Colorado and three utilities in New Mexico. In Utah, several municipal utilities are considering offering green power options and Utah Power continues its successful Blue Sky program. Overall more than 60,000 households and businesses in these three states purchase green power.
- ✓ For the past year WRA has been advising Boulder Community Hospital and other businesses on Project Quixote, a community-owned wind power initiative. These companies created a new non-profit called Quixote Wind, Inc. to manage the project. Quixote Wind is now pursuing opportunities to construct community-owned renewable energy resources, either on its own or in collaboration with other wind developers.

Partnering with Western Utilities to Develop Greenhouse Gas Reduction Strategies

The overwhelming consensus of the scientific community is that climate change is real and that sources of greenhouse gas emissions must be reduced. The potential impacts of climate change on the Interior West are projected to be significant, including increasing temperatures, more extreme weather events, alteration of precipitation patterns, and the disappearance of alpine ecosystems. The electricity sector, through the combustion of fossil fuels for electricity generation, is the largest generator of carbon dioxide and other greenhouse gases in the Interior West.

WRA is building regional support for sound climate change policy while advocating for reduction in climate change emissions. Building on our well-established relationships with these utilities and in coordination with our colleagues, WRA is developing pilot initiatives that show utilities how they would benefit from reducing climate change emissions. In 2004, WRA worked closely with both PacifiCorp and Xcel Energy on greenhouse gas reduction strategies.

RESULTS:

- ✓ WRA is part of PacifiCorp's Environmental Forum, a group of advisors selected by PacifiCorp's senior management, and is helping to develop a greenhouse gas reduction strategy for the corporation. In 2004, PacifiCorp committed to participate in the California Climate Action Registry, pledged support for federal energy efficiency standards and production tax credits for renewable energy, committed to further exploring clean coal technologies, and agreed to account for the costs of climate change when evaluating and procuring new resources.
- ✓ WRA played a lead role in successful negotiations with Xcel Energy that will require the nation's fifth largest utility to clean up the two existing units at its Comanche Plant in Colorado, invest in community development, and take into account the costs of climate change in making future resource acquisition decisions. While Xcel will proceed with building a third coal-fired power plant in Pueblo, the numerous clean-up measures to which they have agreed are sufficiently demanding that even if the third unit comes online, the total emissions of sulfur dioxide—a pollutant that affects human health and obscures visibility—will actually decline.



Lands PROGRAM HIGHLIGHTS

America's public lands are a signature element of the Interior West and a key feature that draws all of us to this place. WRA is deeply committed to protecting these lands in the face of daunting challenges posed over the next few years. In 2004, more than 35 million acres of federal lands in the Rockies were leased for oil and gas development—an all-time high. Last year, the Chief of the U.S. Forest Service identified off-road motorized recreation as one of the major conservation challenges of the decade. We believe these are the two greatest threats to wild lands and open spaces in the Interior West, and that is where we are concentrating our resources.

Mt Bonneville, Wind River Mountains, WY



San Juan River, UT

Responsible Motorized Recreation

Unless restricted to marked roads and trails, off-road vehicles (ORVs), like snowmobiles and dirt bikes, can pollute air and water, crush vegetation and wildlife, and damage riparian areas. WRA is working with local conservation organizations and federal agencies to limit motorized recreation to designated trails.

RESULTS:

- ✓ Our work has resulted in the closure of more than 100 miles of motorized routes and prevented hundreds of miles of user-created routes from being officially sanctioned.
- ✓ We persuaded federal agencies to deny permits to at least two off-road vehicle jamborees in Colorado that would have scarred public lands and compromised riparian areas.
- ✓ Our legal team worked to uphold the public’s right to participate in decisions related to ghost “highways” that threaten America’s Redrock Wilderness and other wildlands across the West. WRA steps in when pro-development counties try to pave old wagon roads and game paths in an effort to preclude wilderness designation.
- ✓ WRA successfully litigated to preserve a Forest Service decision to limit snowmobile use on the San Juan National Forest, by zoning some land for cross-country skiing and lynx habitat.
- ✓ WRA helped achieve much improved off-road vehicle use rules for the Grand Mesa and Uncompahgre National Forests, as well as the Gunnison Gorge area encompassing the Black Canyon National Park.

Oil and Gas Development

WRA recognizes that the Interior West contains significant natural gas reserves, and that some development is inevitable. At the same time, we are working hard to promote a balanced energy policy that protects pristine wildlands from development and ensures that where drilling does occur, it is done right. We are especially proud that our work unites local, tribal, and state governments; conservation groups; ranchers and rural landowners; and hunters and anglers.

RESULTS:

- ✔ WRA preserved a vast area on Antelope Creek, near Utah's Green River, from a proposal to allow 8,000 steam injection wells, along with 445 traditional oil and gas wells.
- ✔ Species like the sage grouse, Bonneville cutthroat trout, and raptors, as well as rivers that qualify for Wild and Scenic designation, will benefit from our work to prevent more than 100,000 acres of roadless areas in the Uinta and Wasatch-Cache National Forests from being developed for oil and gas.
- ✔ WRA built a broad-based coalition to challenge New Mexico's Farmington Resource Management Plan in the Four Corners Region, which authorized more than 9,000 new gas wells in an area that has already been decimated by high-density oil and gas development. This litigation focused regional and national attention on the nation's dirtiest gas field—and offers hope for reform of a plan that still relies on outdated technology and an inadequate inspection and oversight program.



Meadow Mountain, Snowmass, Maroon Bells Wilderness, CO

- ✔ In western Colorado's Grand Mesa, WRA's challenge of coal bed methane (CBM) development resulted in a comprehensive study of water resources that could be polluted by drilling and ensured that the public will have a right to comment on all CBM drilling proposals.
- ✔ In Wyoming's Powder River Basin, WRA contributed to a conservation team victory in a Tenth Circuit decision that requires pre-leasing analysis of the unique, significant impacts of CBM development in the Powder River Basin and other CBM fields.
- ✔ WRA challenged leasing in Forest Service roadless areas across the Rockies, defending the Roadless Rule's requirement that the public be allowed to comment on such proposals and arguing for drilling technologies that protect headwaters streams and wildlife habitat.



Water WATER PROGRAM HIGHLIGHTS

In this arid region, the Water Program's effort to protect and restore our rivers is vitally important. The recent drought reminds us of how important water is to our communities, but we cannot lose sight of the fact that rivers and streams also sustain many native aquatic species and that 85 percent of native animal species are dependent on riparian zones during parts of their lives.

Our Water Program has four principal areas of focus. First, to break the link between expanding populations and the demand for new water development that harms river systems, the Smart Water project works to increase urban water efficiency. Second, we are working to protect the Gunnison River Basin in Colorado, and use it as a template for how large federal reservoirs can be used to restore riparian ecosystems. Third, our work to protect Utah's Great Salt Lake and its tributaries unites us with a diverse coalition dedicated to preserving the Lake and its critical bird habitat. Fourth, with other conservation organizations, states, and federal agencies, we are working to restore four endangered fish species emblematic of Colorado River system health.

Smart Water

As the newspapers tell us almost daily, the West's cities are growing rapidly, and that creates ever-greater demands for water. However, WRA's research and analysis show that by using water "smarter" we can stretch existing supplies and limit the need for new storage and more transfers from agriculture. That is why we are working with water providers across the region to help them find ways to create incentives for conservation, water re-use, and other common-sense strategies.

In 2004, WRA released its Smart Water report, widely disseminated it in several target states, and convened large workshops with allied conservation groups and water managers in Colorado, Utah, and New Mexico. Local water providers in Colorado and Utah are responding positively and we are preparing to expand our work to New Mexico. WRA has become the "go to" source on efficiency for both conservation allies and water utilities.

RESULTS:

- ✔ Throughout Colorado, New Mexico, and Utah, we are beginning to see a downward trend in per capita water use, and more providers are setting savings targets and adopting progressive policy due, in part, to the Smart Water report recommendations.
- ✔ Last year, we played a key role in convincing city council members to change Boulder, Colorado's water rates to encourage conservation, reduce urban water use, and help protect natural resources. In praising the change, Boulder's

Boulder is working hard to be a responsible steward of our water resources.

WRA played an invaluable role in helping us take this next step.

—MARK RUZZIN,
MAYOR OF BOULDER,
COLORADO



Near Wonderland Lake, Boulder, CO

Mayor Ruzzin said, "Boulder is working hard to be a responsible steward of our water resources. WRA played an invaluable role in helping us take this next step."

- ✔ Based on a study of water rate structures used by municipal water providers along Colorado's Front Range, WRA made a series of recommendations about how cities could save water and reward consumers who conserve. Denver's water system was a focus of WRA's work in 2004.
- ✔ We made exceptional progress in Colorado, seizing opportunities to influence the outcome of statewide water use efficiency legislation and contribute to an important state-directed study of Colorado water demands through 2030.
- ✔ WRA participated in the production of the *Citizens' Guide to Water Conservation*, published by the Colorado Water Education Foundation (over 10,000 copies in print). WRA also released a 24-city water rate study to advocate that Denver and other cities change the way they price water by adjusting rate structures to reward conservation.

Protecting the Gunnison River

The Gunnison River is a spectacular ribbon of life. It nurtures ranching pastures, provides world-class kayaking, and includes some of the world's best fish habitat. However, the stretch of river that runs through the Black Canyon of the Gunnison National Park and downstream wilderness is at risk due to the increasing water demands of growing Front Range suburbs. WRA is leading the charge to protect Black Canyon National Park by keeping water in the Gunnison. WRA made notable progress in 2004 in its challenge to the Department of the Interior's attempt to abandon much of its water right in the Gunnison River.

RESULTS:

- ✓ A federal judge rejected the United States' motion to dismiss this case; his ruling suggested that we have a strong likelihood of success when the merits of the case are fully argued.
- ✓ We began preparation for a full trial in 2005, while also investigating the potential for a negotiated settlement that would preserve a water right that protects the Gunnison River's ecosystem.
- ✓ The Colorado Supreme Court rejected an attempt by a number of water users to short-circuit our federal litigation on behalf of National Parks and Conservation Association, Environmental Defense, The Wilderness Society, and several local groups.

Utah's Great Salt Lake and its Tributaries

WRA has been and will continue to be a driving force in protecting one of the most critical ecosystems in the world, Great Salt Lake. We are an integral part of a strong network of conservation organizations, citizens, and activists who are working to educate the public and decision-makers about Great Salt Lake's value. We encourage better stewardship of the Lake and work to prevent projects and proposals that imperil its birds and aquatic life. WRA's role in this effort is crucial — we provide legal advice and legal advocacy to this informal coalition and help develop strategies to protect and conserve the Lake.

RESULTS:

- ✓ WRA protected Utah's Jordan River by preventing selenium-laden discharge from being dumped into the River. Selenium accumulates in birds and causes birth defects and mortality. At risk were millions of resident and migratory birds that rely on Great Salt Lake and Jordan River wetlands for food and nesting habitat. In 2005, we are re-doubling our work to protect Great Salt Lake's ecosystem and the rivers that sustain it.
- ✓ As party of a broad coalition of conservation groups, WRA helped prevent 300,000 acre feet of water from being diverted from Great Salt Lake, Utah Lake, and the Jordan River watershed. That success was critical to protecting the natural stream environment and recreational values in this watershed.

Upper Colorado River Endangered Fish Recovery Program

WRA is working to save the endangered humpback chub, Colorado pikeminnow, razorback sucker, and bonytail chub, all of which are threatened with extinction. The fishes' survival depends on returning river flows to more natural levels in rivers in Utah, Colorado, and Wyoming. WRA is advocating for re-operation of major federal dams on the Green and Gunnison Rivers to provide flows that closely resemble natural flows—and which will benefit the entire river system. We believe 2005 will bring a major step forward at Flaming Gorge Reservoir on the Green River, and progress at the Gunnison River's Aspinall Unit.



Boulder and falls, Grand Gulch, UT

RESULTS:

- ✓ Green River—WRA's advocacy for re-operation of Flaming Gorge dam and reservoir prompted the Bureau of Reclamation (BOR) to move toward more natural river flows in its proposed Action Alternative in the Final Environmental Impact Statement. This substantial achievement will greatly benefit the fish.
- ✓ Gunnison River—WRA convinced the BOR to acknowledge the shortcomings of its current river management system and to position itself to use its legal authority to improve river flows.
- ✓ Yampa River—Thanks to our input, finalized versions of the Programmatic Biological Opinion and the U.S. Fish and Wildlife Service's Draft Management Plan adopted many components that will improve non-native fish management. Our involvement in negotiations on the proposed Elkhead Reservoir expansion will increase flows in drier times of the year and keep release of these base flows under the control of the FWS.

Donor 2004 DONORS



Cottonwood, Boulder Creek, CO

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American Wind Energy Association
Arizona Municipal Power Users' Association
Arizona Utility Investors Association
Colorado Environmental Coalition
Colorado River Water Conservation District
Community Office for Resource Efficiency
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Donor Profile: Ed Aro



WRA deeply appreciates the outstanding work of Ed Aro, a partner at Hogan & Hartson law firm. Ed is an experienced trial lawyer with a passion for Colorado's rivers. He and his colleagues, including Mary Ann Sullivan, Tom Strickland, Bonnie Pietsch, and others have donated hundreds of hours of legal services to WRA. Their work has helped to protect the Gunnison River, which flows through Black Canyon National Park and the Gunnison Gorge in western Colorado. Ed

points to the Gunnison River as a hallmark of Colorado's unique lifestyle. It offers world-class trout habitat and recreational fishing, white water opportunities, and incredible scenery, while also meeting agricultural needs and generating hydropower. The Gunnison is, however, at risk as Front Range suburban water needs grow and proposals are presented to draw more water from the River.

Ed and his team at Hogan & Hartson joined with WRA to help protect the Black Canyon of the Gunnison from a plan that would have the United States abandon its right to high spring water flows that are critical for maintaining the river channel and preserving fish habitat. Ed says, "This Colorado case has national implications. If water can be pulled from a river and habitat damaged in a National Park, we could see Parks across the country degraded." Bart Miller, WRA Water Program Director, says, "Ed's trial experience, dedication, and wonderful sense of humor have made our collaboration a real pleasure. We are extremely indebted to Ed and the other attorneys from Hogan & Hartson."

Donors

Individual Donors in 2004



Colorado River in Marble Canyon, Grand Canyon National Park, AZ

Western Resource Advocates thanks the following individuals for their support during 2004.

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Profiles



Donor Profile: John Taylor

John Taylor has lived in Colorado —Grand Junction, Crested Butte, and Boulder—since 1970. An avid white and flat water rafter, John has a personal understanding of the importance of water

in the arid West. He also believes that our public lands and their recreational and environmental values must be protected from overzealous development. John says, “Some areas simply should not be subject to drilling, mining, and extraction. And in the areas where change is appropriate, it must be done in environmentally sound ways so that our children and grandchildren can continue to enjoy the splendors of the interior West.”

Prior to retirement, John worked as a lawyer for Colorado Rural Legal Services and as a teacher in preschools and day care centers.

John chooses to support WRA because, in his words, “WRA is a regional, on-the-ground organization that is willing to work with all the players in order to get the result that is best for us and the West.”

Donor Profile: Donna House



Donna House. Photo by R.A. Whiteside.

WRA Board member Donna House is a botanical consultant and researcher for indigenous peoples’ environmental issues and policies. The past decade has been both busy and exciting for Donna. As a key designer and ethno-botanical consultant, she was part of the core team that created the stunning landscaping at the Smithsonian’s recently-opened National Museum of the American Indian in Washington, D.C.

Donna is Diné (Navajo) and Oneida. Her mother’s clan is Kinyaa’nii (Towering House People) and her father is from the Oneida Turtle Clan. Donna works to protect endangered and culturally rare plant species on Native American lands and is a past member of the U.S. Fish and Wildlife Service Recovery Team for Endangered Plant Species. Donna says, “My cultural background and early experience of living close to the land have influenced me in the conservation and protection of land and cultures.”

Donna inhabits a farm along the Rio Grande in northern New Mexico. One of her goals is to protect northwestern New Mexico’s cultural assets and sacred sites from oil and gas development. Much is at stake. The San Juan Basin is a culturally and historically rich area that contains Navajo and Pueblo traditional sites and Anasazi artifacts. Many of these sites serve as gathering places, storehouses for medicine, or for other traditional uses. Donna respects WRA because, in her words, “WRA is protecting our natural and cultural assets in the Southwest.”

WRA is delighted that Donna is part of its Board of Directors and we thank her for her advocacy.

Christopher Brown

2004 Feature Photographer

Western Resource Advocates is thankful to photographer Christopher Brown for allowing us to use his stunning photos for the 2004 annual report. Knowing of Chris' powerful portrayal of western landscapes, we asked if he would consider being the featured photographer for this report. We were thrilled when he agreed.

Chris has had a lifelong relationship with the natural environment. He spent the summers of his youth camping, hiking, and canoeing in the Sierra Nevada and New England. His high school graduation present was an Outward Bound course in the Colorado Rockies. He fell in love with the region, and spent the next 35 years as a full-time mountaineering guide for Outward Bound and a river guide in the Grand Canyon, allowing him to spend much of his life outdoors.

Chris says, "Some of my earliest teachers insisted that all living things should be treated with utmost respect. As a result, I have always been concerned about how we treat the Earth. I have taken a lot of people into the wilderness, and taught them to tread as lightly as possible." While working for Outward Bound in the 1970s, Chris wrote one of the first manuals of low-impact camping techniques for the canyon lands and rivers of the Southwest. Chris says, "I have always been a member of environmental organizations like Western Resource Advocates. Additionally, I feel a strong personal responsibility to take care of this fragile Earth, and teach others how to do the same—especially in light of our intense use of its resources."

Through his photography, Chris shares his deep spiritual connection with the landscape, and the aesthetic pleasure he experiences there. His photographs are contemplative and impressionistic. "With my photography I want to communicate how important it is to preserve what little wilderness we have left. It is very satisfying to me when my photography brings pleasure and helps people connect with conservation values." Chris concludes, "I was pleased to join with Western Resource Advocates in creating their 2004 annual report."

Chris lives in Boulder, Colorado with his wife, Elizabeth Black, a talented painter. For more information about Chris' work, see his website: www.ChrisBrownPhotography.com.



Chris Brown, Wind River Mountains, WY

Partner Organizations

Albuquerque Public
Works Department

Alliance for the Rio
Grande Heritage

American Lands Alliance

American Rivers

American Solar Energy Society

American Wildlands

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Arizona Coalition for New
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Save Our Canyons

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Clean Air Task Force

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Colorado Department of Public
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Colorado Environmental
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Colorado Office of Energy
Management and Conservation

Colorado PIRG

Colorado Renewable
Energy Society

Colorado State University

Colorado Trout Unlimited

Colorado Wild

Colorado Wilderness Network

Colorado Working Landscapes

Community Office for
Resource Efficiency

Council of Energy
Resource Tribes

Crystal Valley Environmental
Protection Association

CU-Denver Wirth Chair in
Environmental and Community
Development Policy

Defenders of Wildlife

Denver Water

DINE Care

Earthjustice

Earthworks

El Paso Water Utilities

Envirocitizen

Environment Colorado

Environmental Defense

Environmental Working Group

Escalante Wilderness Project

Forest Guardians

Friends of Great Salt Lake

Friends of the Earth

Grand Canyon Trust

Grand Junction Water
Utilities Department

Great Old Broads for Wilderness

Great Salt Lake Audubon

Greater Yellowstone Coalition

High Country Citizens' Alliance

High Uintas Preservation
Council

Interwest Energy Alliance

Jackson Hole
Conservation Alliance

Las Vegas Valley Water District

League of Conservation
Voters Education Fund

League of Women
Voters—Los Alamos, NM

Living Rivers

Mesa Utilities Department

Metro Mayors
Caucus—Colorado

Montana Environmental
Information Center

National Audubon Society

National Parks Conservation
Association

National Renewable
Energy Laboratory

National Trust for
Historic Preservation

National Wildlife Federation

National Wind Coordinating
Committee

NativeSUN, the Hopi
Solar Electric Enterprise

Natural Resources
Defense Council

Navajo Nation Chapters
of Counselor, Huerfano
and Pueblo Pintada

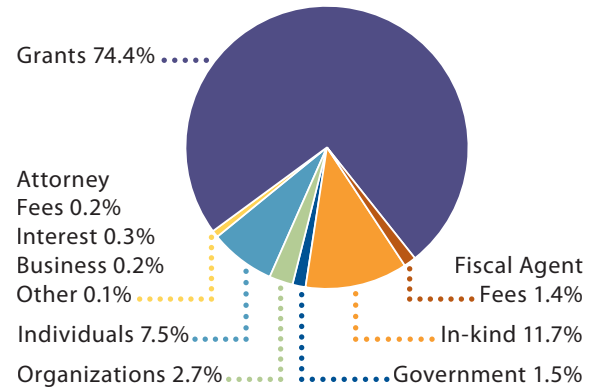


Nevada Clean Energy Coalition	Red Rock Forests	The Wildlands Project	Wasatch Clean Air Coalition
Nevada Office of Consumer Advocate	Renewable Northwest Project	Three Affiliated Tribes of the Fort Berthold Reservation (Mandan, Hidatsa and Arikara Nations)	Water Conservation Alliance of Southern Arizona
Nevada Power Company	Rio Grande Restoration	Town of Carbondale	Western Area Power Administration
New Mexico Audubon Council	Rio Grande/Rio Bravo Coalition	Trout Unlimited	Western Clean Energy Coalition
New Mexico Community Foundation	Rock the Vote	Tucson Clean Energy Campaign	Western Colorado Congress
New Mexico Energy, Minerals and Natural Resources Department	Rocky Mountain Institute	Tucson Coalition for Solar	Western Environmental Law Center
New Mexico Environmental Law Center	Rocky Mountain Recreation Initiative	Tucson Electric Power Company	Western Governors' Association
New Mexico PIRG	Salt Lake City Action Project	Tucson Water Department	Western Mining Action Project
New Mexico Solar Energy Association	Salt River Project	University of Colorado–Boulder	Western Organization of Resource Councils
New Mexico Wilderness Alliance	San Juan Citizens' Alliance	University of Denver	Western Regional Air Partnership
Northern Plains Resource Council	Save the Roan Campaign	U.S. Department of Energy–Wind Powering America	Western Slope Environmental Resource Council
Oil and Gas Accountability Project	Scottsdale Water Resources Department	U.S. Environmental Protection Agency	West Wind Wires
Otero Mesa Coalition	Sierra Club	U.S. PIRG	White River Conservation Council
Pacific Institute	Sierra Pacific Power Company	Union of Concerned Scientists	Wild Utah Project
PacifiCorp	Sinapu	Upper Arkansas and South Platte Project	Wilderness Workshop
Phoenix Water Services Department	Smart Growth Advocates	Upper Green River Valley Coalition	Wildlands Center for Preventing Roads
Pitkin County	Southern Rockies Ecosystem Project	Utah Clean Energy	Wildlife Management Institute
Powder River Basin Resource Council	Southern Utah Wilderness Alliance	Utah Council, Trout Unlimited	World Wildlife Fund
Public Employees for Environmental Responsibility	Southwest Energy Efficiency Project	Utah Energy Office	Wyoming Business Council
Public Service Company of New Mexico	Southwest Environmental Center	Utah Forest Network	Wyoming Outdoor Council
Quiet Use Coalition	Taylorville-Bennion Improvement District	Utah Rivers Council	Wyoming Wilderness Association
	Tempe Water Utilities Department	Utah Wilderness Coalition	Xcel Energy
	The Ecology Center	Utility Wind Interest Working Group	
	The Nature Conservancy		
	The Wilderness Society		

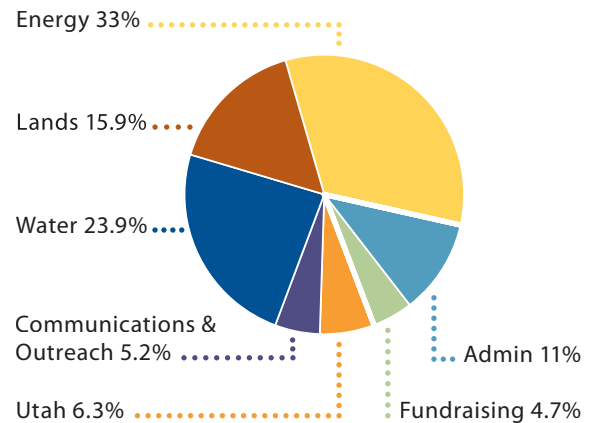
Financial Summary

	2003	2004
REVENUE		
Grants	1,431,735	1,960,049
Individuals	153,174	197,893
Organizations	67,302	71,801
Attorney Fees	72,353	5,002
Interest	11,800	8,499
Other	27,274	1,432
Government	148,656	40,077
Business	1,204	5,173
In-kind	—	308,722
Fiscal Agent Fees	56,408	35,980
TOTAL REVENUE	\$1,969,906	\$2,634,628
EXPENSES		
Expense by Program		
Energy	714,616	681,831
Lands	347,573	328,261
Water	247,931	493,371
Communications & Outreach	113,946	106,701
Utah	102,873	129,230
Total Program Expenses	1,526,939	1,739,394
Fundraising	92,547	96,629
Administration	272,116	227,336
Total Non-Program Expenses	364,663	323,965
TOTAL EXPENSES	\$1,891,602	\$2,063,359

Revenue in 2004



Expenses in 2004



Board 2004

Eric Hirst *President*
Bellingham, WA

Christopher Wirth *Vice President*
Boulder, CO

A J Grant *Secretary*
Boulder, CO

Kim Kasic *Treasurer*
Boulder, CO

Bonnie Colby
Tucson, AZ

Debra Donahue
Jelm, WY

Maggie Fox
Boulder, CO

Sarah Krakoff
Boulder, CO

Donna House
Alcalde, NM

Brooke Mayer Larson
Boulder, CO

Heidi McIntosh
Salt Lake City, UT

Wayne Petty
Salt Lake City, UT

John Taylor
Boulder, CO

Charles White
Denver, CO

Michael Yokell
Boulder, CO

The Honorable Stewart Udall
Santa Fe, NM

Staff 2004

Jim Martin *Executive Director*
(since July 1, 2004)

Bruce Driver *Executive Director*
(prior to July 1, 2004)

Penny Anderson *Energy Program Assistant/Computer Operations Manager*

Brad Bartlett *Lands Attorney*

Mindy Harm Benson *Lands Attorney*

David Berry *Energy Program Senior Policy Analyst*

Andria Bronsten *Office/Human Resource Manager*

Mike Chiropolos *Lands Program Director*

Rick Gilliam *Energy Program Senior Technical Advisor*

Eric Guidry *Energy Attorney*

Susan Innis *Green Power Marketing Director*

Bart Miller *Water Program Director*

Melanie Newton *Development and Communications Coordinator*

John Nielsen *Energy Program Director*

Carrie Pearse *Development and Communications Coordinator*

Sean Phelan *Staff Attorney*

Claudia Putnam *Communications Director*

Christine Quenroe *Bookkeeper*

Bob Randall *Lands Attorney*

Anita Schwartz *Development and Communications Director*

DJ Strickland *Development Director*

Amelia Whiting *Lands Attorney*

Joro Walker *Utah Office Director*

Don Wojcik *Smart Water Policy Analyst*



Western Resource Advocates (WRA), formerly known as the Land and Water Fund of the Rockies, was founded in 1989. Our mission is to protect and restore the land, air and water resources of the Rocky Mountain States. Our team of lawyers, scientists and economists works to promote a clean energy future for the Interior West that reduces pollution and the threat of global warming; to restore degraded river systems and to encourage urban water providers to use existing water supplies more efficiently so we can meet human needs while protecting rivers, streams, and aquifers; and to protect public lands across the region from the twin threats of energy development and unauthorized off-road-vehicle travel. Across our programs, we empower local conservation groups and seek out opportunities to partner with others who share our goal of protecting the western way of life.

www.westernresourceadvocates.org

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WESTERN RESOURCE
ADVOCATES

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