



WESTERN RESOURCE
ADVOCATES
ANNUAL REPORT 2007



WESTERN RESOURCE
ADVOCATES

*Protecting the West's
Land, Air, and Water*

From the Executive Director



I am delighted to share with you my first annual report since joining Western Resource Advocates as its new executive director in September of 2007. As you will read, WRA is a strong and vibrant organization, well positioned to contribute to the resolution of the complex environmental and energy issues facing the West.

This is a time of challenge and opportunity in the West. Our region is a place of spectacular landscapes, important wildlife habitat, and large areas of undeveloped land. It is also a region characterized by population growth and expanding cities. The nation's appetite for energy is fed by our abundant coal, oil, and natural gas. Yet development of these resources comes at the expense of other environmental attributes and values, and has accelerated the effects of climate change.

While the environmental problems we face are significant, the opportunities to address them are significant as well. As you will read in this annual report, Western Resource Advocates has the expertise to effectively respond to the West's changed and changing environment. We are transforming the energy picture in our region by successfully encouraging utilities to invest in efficiency and renewable energy sources instead of coal-fired power plants that contribute so substantially to climate change. We are convincing urban water providers of the many ways to conserve water, a preferable approach to meeting human needs while leaving water in streams to sustain fish and aquatic

ecosystems. We are protecting the West's special places from inappropriate energy development and uncontrolled off-road vehicle use. We focus on solutions, and use the tools of law, economics, science, and policy analysis to give our advocacy credibility and substance. We share our skills in collaboration with other conservation groups, communities, sportsmen, ranchers, and Native Americans.

You will play a significant role in enabling us to carry on this work. Many of you have contributed financially to assure WRA's continued ability to carry out our programs and activities, and we are grateful for your confidence and support. If you have not already done so, we hope you will join with us to shape a sustainable future for this remarkable part of the country. Together we can make the critical difference for the West we love.

Sincerely,

A handwritten signature in black ink that reads "Karin P. Sheldon". The signature is written in a cursive, flowing style.

Karin P. Sheldon
Executive Director

Energy

PROGRAM HIGHLIGHTS



Western Resource Advocates is working for a clean energy future, one based on efficient resource use and the West's world-class renewable energy resources, such as wind and solar. We are committed to preventing the damage to western lands, air, water, and communities caused by traditional energy production, and dedicated to positioning the West as a leader in curtailing climate change.

Coal Plant Issues

Western Resource Advocates is working to stop the construction of new, conventional coal-fired power plants in the region. These plants emit substantial amounts of greenhouse gases and cause other serious environmental impacts. Our efforts to promote energy efficiency and renewables demonstrate that there are viable alternatives to building new coal-fired power plants. We coordinate closely with our partner organization, the Western Clean Energy Campaign, a coalition of local, state, and national conservation groups working to move the West away from its reliance on traditional coal power plants and toward cleaner alternatives.

RESULTS:

- ✓ WRA won two victories in the Utah Supreme Court securing the right of conservationists to challenge air quality permits for two coal-fired power plants. We will now ask the Utah Air Quality Board to recognize that the permits do not protect public health, air quality, and visibility in Utah's national parks, like Capitol Reef, and do not address greenhouse gas emissions.
- ✓ Along with advocates across Colorado and Kansas, WRA is steering power providers toward cleaner alternatives to coal plants. Following our outreach, Colorado-based Tri-State Generation and Transmission Company's permit application for two new coal plants near Holcomb, Kansas was denied by the Kansas Department of Health and Environment. A third coal plant, proposed for eastern Colorado, was postponed. We will stay involved as Tri-State appeals these decisions.
- ✓ In Nevada, WRA helped create and lead a campaign to stop 1,500 MW of new coal capacity from being built near Ely. The proponents of the plants have announced that construction is only being delayed. We will continue to stay involved to make the case that cleaner alternatives offer a better path for Nevada.
- ✓ In Utah, our advocacy before the Public Utility Commission contributed to a decision by the state's largest utility to abandon its plans to build new coal plants over the next decade.

Energy Efficiency and Increased Renewables

Energy efficiency and increased investment in renewable energy sources are the economically and environmentally preferable ways to meet electricity demand. In addition to state-by-state efforts to implement renewable portfolio standards, WRA engages in innovative partnerships with western utilities to encourage adoption of effective and economically viable greenhouse gas reduction strategies.

RESULTS:

- ✓ WRA helped secure legislation in Colorado and New Mexico that will double the amount of energy provided from renewable sources in each state. Significantly, the new standards will include rural electric cooperatives for the first time. By 2020, this will spur an additional 1,500 MW of renewable energy development in Colorado and roughly 400 MW in New Mexico—enough for half a million homes.

Smart Lines: Energy Transmission for a Renewable Energy Future

Energy transmission—linking supply to customers—is emerging as a critical component of the region’s energy production and consumption picture. Power companies, utilities, and federal agencies have proposed the construction of a significant number of new transmission lines to link Wyoming and Montana power supplies to consumers in Arizona, Nevada, and California. These lines will weave their way across thousands of miles of public lands, including some of the West’s most special places. Preliminary maps show potential corridors passing through several national parks, monuments, and wilderness areas.

RESULTS:

- ✓ In 2007, WRA initiated a project to ensure that new transmission lines are built only when proven to be necessary, are constructed to minimize environmental impacts, and are sited to avoid sensitive environments and special places. The project is also working to ensure that the transmission grid is designed to better tie in renewable energy, such as wind and solar.



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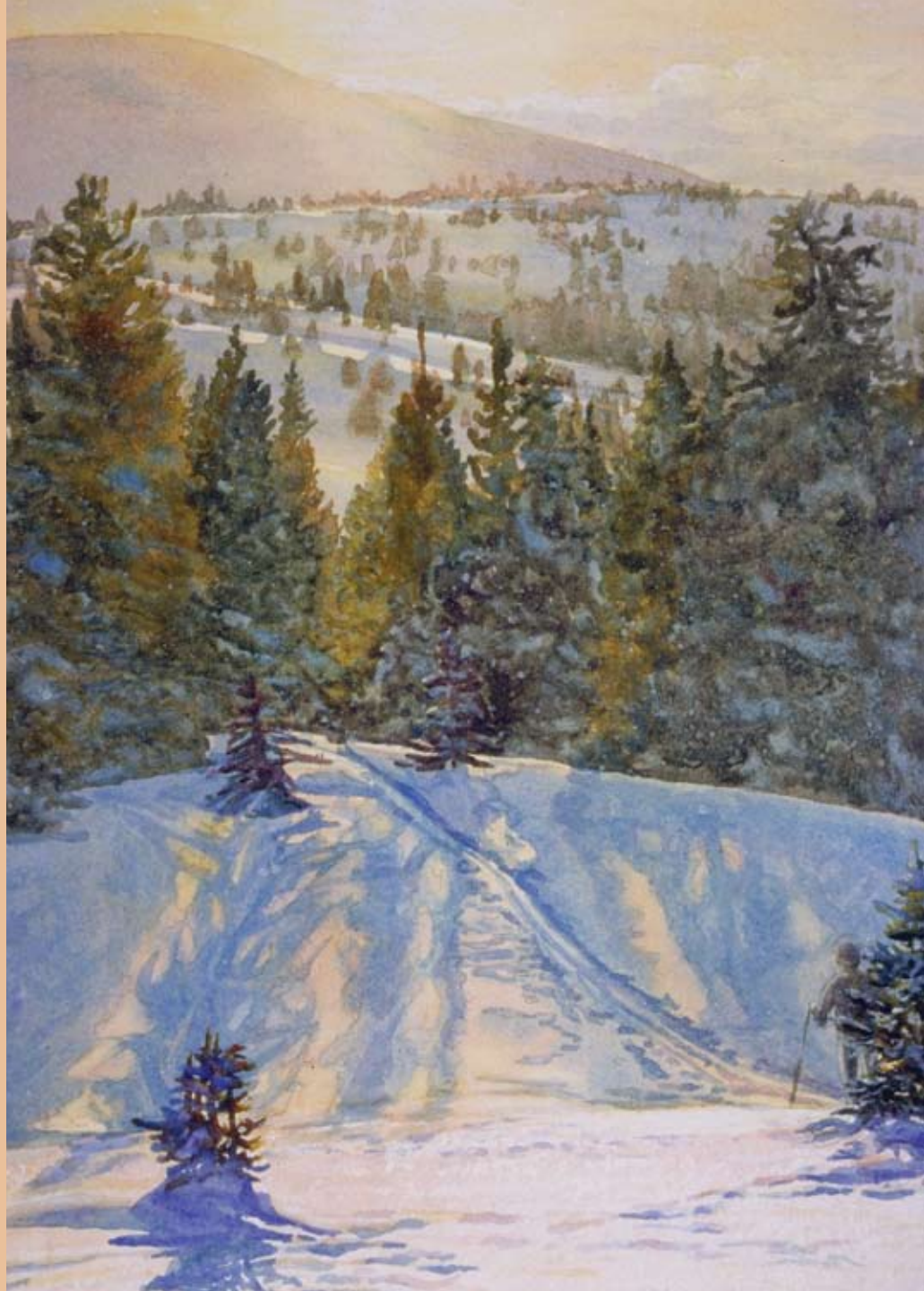


Lands

PROGRAM HIGHLIGHTS

The West's spectacular public lands are vital to the region's environment, economy, and quality of life.

WRA is committed to safeguard the ecological health of these lands, and to protect them from escalating energy development and uncontrolled motorized recreation.



Responsible Motorized Recreation

Off-road vehicle (ORV) use is increasing exponentially on the public lands. These vehicles are traveling off designated trails and damaging streams and wide swaths of wildlife habitat and wilderness quality lands. WRA is involved with travel planning efforts by the Forest Service to reduce unauthorized use and set aside areas where ORV travel is not permitted.

In Utah, unauthorized ORV use is a particularly contentious issue because of the attempts by the counties and the state to acquire rights-of-way across millions of acres of roadless federal lands. If these claims are successful, federal land managers could be forced to open up some of Utah's most pristine public lands and important wildlife habitats to motorized vehicles.

RESULTS:

- ✓ In Utah's Fishlake National Forest, WRA's work resulted in the closure of several off-road vehicle trails and the elimination of many other ecologically damaging routes.
- ✓ Thanks to WRA's advocacy, the Forest Service defeated Cache County's claims of land ownership and maintained control over 200 miles of roads in the Wasatch-Cache National Forest.
- ✓ WRA asked the Utah Supreme Court to require the State of Utah to disclose the records the state is using to claim rights-of-way for off-road vehicles over some of Utah's most ecologically sensitive lands.
- ✓ In Colorado, WRA won protections from motorized recreation for portions of the Routt National Forest. Our victory ensures the preservation of a breathtaking alpine stretch of the Continental Divide National Scenic Trail, and the Radial Mountain Trail, which runs through forested lands, meadows, and willow-lined streams.

Oil and Gas Development

WRA applies its expertise to preserve wildlands and watersheds unsuitable for mineral development because of their paramount natural resources and environmental values. Across the West, we participate in the federal agency decision processes for oil and gas leasing, and challenge decisions that have been reached without sufficient consideration of their environmental consequences.

WRA also leads the way on “doing it right.” We have successfully advocated for new, environmentally protective principles and practices in several Bureau of Land Management oil and gas resource plans. Given the accelerated pace of petroleum development in the West, this work will continue to be a significant part of the Lands Program agenda for years to come.

Thanks to WRA's advocacy, the Forest Service defeated Cache County's claims of land ownership and maintained control over 200 miles of roads in the Wasatch-Cache National Forest.



◀ The Lunch Spot, Idaho

RESULTS:

- ✓ WRA helped shape the proposed Wyoming Range Legacy Act, which will protect 1.2 million acres of prime wildlife habitat in the Greater Yellowstone ecosystem near Grand Teton National Park from oil and gas development.
- ✓ WRA drafted and helped pass the Colorado Wildlife Stewardship Act of 2007, which requires the oil and gas industry to better protect wildlife from drilling impacts. This legislation is the first of its kind in the nation.
- ✓ WRA assisted with the passage of Colorado House Bill 1341 to increase conservation representation on the Colorado Oil and Gas Commission. The new commission has already begun overhauling the state's oil and gas regulations to improve environmental protections.
- ✓ WRA won a victory from the Interior Board of Land Appeals that will prevent oil and gas leasing in endangered Canada lynx habitat in Colorado's White River National Forest.
- ✓ To protect Utah's Manti-La Sal National Forest, WRA forced the Bureau of Land Management to withdraw oil and gas leases impacting 30,000 acres.
- ✓ WRA's defense of the National Forest Roadless Rule has shielded tens of thousands of acres in Utah from oil and gas development.

Oil Shale and Tar Sands

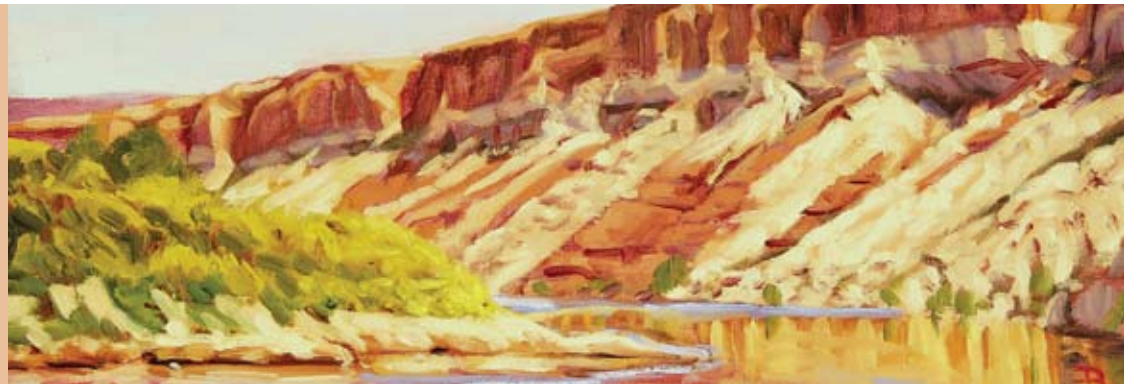
WRA opposes the development of fuel sources that make no economic or environmental sense, such as oil shale and tar sands. Oil shale development will threaten lands, water supplies, air quality, and rural communities. To date, industry has not proven that it can extract these fuels without substantial environmental consequences. The potential impact on communities is of equal concern. In 1982, when the last oil shale boom went bust, 2,220 people in Colorado were put out of work in a single day.

WRA has created a strong coalition of community groups and environmental organizations to slow the rush to develop oil shale and tar sands. We have also built broad political support at local, state, and federal levels. We will educate and partner with governmental officials, farmers, and the public to address the potential negative impacts of oil shale and tar sands development on municipal and agricultural water supplies, air and water quality, and wildlife habitat.

RESULTS:

- ✓ To protect Colorado's air, water, wildlife, and communities, WRA convinced Congress that legislation is needed to delay oil shale leasing until the technology is proven safe. The legislation is pending Senate approval.
- ✓ WRA worked with Wyoming's Governor Freudenthal and Colorado's Governor Ritter to prohibit the federal Bureau of Land Management from issuing oil shale leasing regulations this year. Without these regulations, development cannot occur.
- ✓ We have halted a proposal to develop 8,000 thermal wells, including a 288-well pilot project for tar sands extraction, in Utah's Antelope Creek area. The project remains on hold and WRA will continue to advocate against it.

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Water

PROGRAM HIGHLIGHTS



In *Beyond the Hundredth Meridian*, Wallace Stegner described the West as a region defined by the absence of water. The scarcity of this essential resource makes its intelligent use critical to a sustainable future. WRA's Water Program has four areas of activity—conserving urban water supplies, restoring rivers throughout the West, protecting Utah's Great Salt Lake, and encouraging energy solutions—like wind and solar power—that have little or no impact on water resources.

Smart Water

Our *Smart Water* project helps urban water providers meet human water needs in rapidly growing communities while ensuring that there will be enough water left to sustain the region's rivers, lakes, and aquifers. We recommend ways that water providers can stretch their existing water supplies through efficiency measures and incentives for conservation, water re-use, and other common-sense strategies. Our goal is for water providers in each state to adopt a wide array of water efficiency practices, including new rate structures, rebate programs, and landscape regulations that will decrease per capita water use by at least 15% from the levels of the late 1990s.

WRA drafted and supported new legislation in Colorado and Nevada. Colorado cities now benefit from \$500,000 per year in planning and implementation grants. A new Nevada law calls for better water planning and rate structures.



RESULTS:

- ✓ To foster water conservation, WRA drafted and supported new legislation in Colorado and Nevada. Colorado cities now benefit from \$500,000 per year in planning and implementation grants. A new Nevada law calls for better water planning and rate structures.
- ✓ In our *Water Meter* report, WRA analyzed water use in 13 Colorado Front Range communities and provided recommendations for improvement. We gave Top Drop awards to the four communities that are doing the most to meet human water needs while also protecting natural resources.
- ✓ After two years of collaboration with WRA, Ogden, Utah adopted a water rate structure that promotes increased water conservation.
- ✓ WRA's *Hidden Oasis* report found that if Las Vegas implemented several common-sense conservation measures, it could reduce indoor water use by 40% in single-family homes and 30% in hotels and casinos.

River and Species Protection

WRA is committed to preserving and restoring the beauty, ecology, and native fish of western rivers like the Gunnison, Green, and Upper Colorado. Securing water rights and modifying the operation of existing dams will help ensure adequate water flows and the health of our rivers.

RESULTS:

- ✓ Following our 2006 federal court victory, stakeholders sat down to find ways to protect river flows in the Black Canyon of the Gunnison National Park. Together we secured protection for irrigators in the Upper Gunnison and launched negotiations to secure enough water to sustain park resources for present and future generations.
- ✓ As a result of our work to protect endangered fish, WRA celebrated the dedication of a conservation pool in Elkhead Reservoir in northwest Colorado. Over 5,000 acre-feet of water will be released each year to increase low water flows in the Yampa and Green rivers.

Great Salt Lake and its Tributaries

WRA provides legal representation to a coalition dedicated to protecting and restoring Utah's Great Salt Lake and its tributaries. Great Salt Lake is a national treasure, yet it is being polluted by toxins and heavy metals, plus diked and drained to extract mineral salts. On behalf of many partners, WRA is working to stop these harmful practices, preserve the lake's wetlands, and safeguard migratory birds and aquatic life by setting water quality standards for pollutants.

RESULTS:

- ✓ WRA convinced the State of Utah to form a stakeholder group to improve the rules that safeguard Utah's waters.
- ✓ WRA won a Utah Supreme Court decision rejecting a water rights application that threatened to reduce fresh water flows into the Great Salt Lake and harm bird populations.
- ✓ On behalf of 13 groups, WRA contested a decision to allow the construction of 32,000 acres of evaporation ponds in the Great Salt Lake, including 8,000 acres in the Bear River Bay.
- ✓ WRA won a legal victory to benefit Utah Lake, which provides fresh water for the Great Salt Lake and contains crucial habitat for the endangered June sucker and the American white pelican.

Energy/Water Nexus

WRA is at the forefront of research, education, and advocacy to minimize the impacts of our energy choices on water supplies and systems. Our analyses demonstrate the tremendous water demands of fossil fuel use and the energy demands of new water projects.

RESULTS:

- ✓ On behalf of the National Renewable Energy Lab, WRA calculated that the United States could save over four trillion gallons of water by 2030 if 20% of our electricity came from wind instead of fossil fuel sources.
- ✓ WRA compiled success stories of cities with water utility operations powered by wind. We completed research on more than two dozen other cities that have the same potential to minimize their carbon footprint, even as they meet new water needs.

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Donor Profile: Chelsea Congdon Brundige

We at Western Resource Advocates have long respected Chelsea Congdon Brundige. It turns out that the respect is mutual, as demonstrated by Chelsea's generous support.

Chelsea is a documentary film maker. She and her husband, James Brundige, operate First Light Films, bringing a fresh and thought-provoking treatment of contemporary environmental and social issues to a general audience. None of us will forget seeing *Subdivide and Conquer: A Modern Western*. Narrated by the late Dennis Weaver, *Subdivide* documents the consequences of unplanned growth against the backdrop of the West. A rugged cowboy riding his horse through a housing development shows us, with humor and history, how we are changing.

Chelsea's commitment to the environment started years ago, and her knowledge is extensive. From 1984 to 1999, Chelsea worked in the areas of water resource management, conservation, and restoration in the West. Her expertise includes knowledge about the Colorado River, the Sacramento and San Joaquin rivers, and the San Francisco Bay and delta. After working from an office to restore the Colorado River delta in Mexico, Chelsea brought the place to life in her production, *A Delta Once More: Restoring Riparian and Wetland Habitat in the Colorado River Delta*.

Chelsea has chosen to support WRA, saying, "I am very impressed with the effectiveness of Western Resource Advocates. Having worked in conservation for many years, I know that commitment and the keen and creative minds of the staff at WRA are the keys to its success. Resource issues, particularly water and energy issues, are very complex. The protection of



"Resource issues, particularly water and energy issues, are very complex. The protection of the Interior West's lands and waters requires a proficiency in everything from law and policy, to economics, science, and constructive problem solving. WRA brings these talents and more to some of the most important issues facing the West today."

the Interior West's lands and waters requires a proficiency in everything from law and policy, to economics, science, and constructive problem solving. From all I have seen, WRA brings these talents and more to some of the most important issues facing the West today."

Chelsea serves as president of COMPASS, an organization supporting progressive education in the Aspen and Carbondale Community Schools, as well as supporting the Early Childhood Center in the Roaring Fork Valley. She is also a member of the Colorado Advisory Council of the Trust for Public Land.

Chelsea was born and raised in Denver, Colorado, and now lives near Aspen with her husband and children, Tashi and Miles.

2007 Feature Artist:

Elizabeth Black

For this annual report, Western Resource Advocates was determined to show not just the stunning beauty of the West, but also the dilemmas we face as our region grows and changes. When we came across Elizabeth Black's work, we knew we had found our 2007 Feature Artist. Elizabeth skillfully captures the West's grandeur while courageously acknowledging its challenges.

Elizabeth says, "I paint realistic western landscapes of the places I know best, where I have spent long days gazing at the wilderness. I love depicting beauty. For many years, my paintings have been about the wonder of unforgettable scenes in deep canyons, high mountains, or the secrets of flowing water. Recently, I have been painting a series of land use paintings, which are about our rapidly changing western landscape. While painting, I have come to better understand the emotions that rapid change stirs in me: shock, denial, uncertainty, nostalgia, and fear. My hope is that these paintings will cause the viewer to understand their own emotions better and to work for the preservation of the landscape that they treasure."

Elizabeth is well acquainted with her subject matter. She worked for many years as a river guide in the Grand Canyon and on other western rivers. She first painted watercolors on a raft trip down the canyon in 1975. When the boat carrying her sketches flipped, all her paintings got soaked. She claims that, "half of them were improved immensely by their swim." That incident gave her a tiny glimpse of the exciting potential ahead.

While painting, I have come to better understand the emotions that rapid change stirs in me: shock, denial, uncertainty, nostalgia, and fear. My hope is that these paintings will cause the viewer to understand their own emotions better and to work for the preservation of the landscape that they treasure.



Elizabeth and her husband, landscape photographer Christopher Brown, are still exploring the West. They go together, by boat and on foot, carrying their art-making equipment to the most scenic spots they can find. She frequently paints on location in the heart of the scene, to gather source material and understand her subject better. She produces her large finished works in the controlled environment of her studio.

Elizabeth has won numerous awards for her paintings, including the Colorado Art Open, the Colorado State Fair, and the Loveland Museum Biennial. Her work is in many private and public collections from Rocky Mountain National Park to the Grants Pass Museum of Art, and it is no wonder—Elizabeth's love of the West is clear in every painting.

To learn more about Elizabeth and to see more of her work, please visit www.elizabethblackart.com.

Donor Profile: Environmental Fund of Arizona

Western Resource Advocates is a proud participant in the Environmental Fund of Arizona. In 2001, eight environmental groups, including Western Resource Advocates, launched the Environmental Fund for Arizona to solve a problem: Arizona government and corporate employers excluded environmental groups from annual workplace giving campaigns. Most states, such as Colorado, had included a “green” category for a decade or more.

With the dedicated leadership of Solange Whitehead, the Environmental Fund for Arizona began working with elected officials, plus business, government, and education leaders, to remove barriers and expand green giving options. The organization has come a long way since its humble beginnings. Today, tens of thousands of employees have been introduced to environmental groups. Employees with no previous ties to the conservation community are now active participants in protecting the state’s spectacular wild places and improving the health of today’s citizens and those of tomorrow. Workplace giving has generated hundreds of new volunteer hours and roughly \$500,000 in funding. The Environmental Fund for Arizona is now a coalition of 29 member groups.

Special thanks are due to Solange and her team. They have helped green workplace giving in ways that benefit us all.



Donor Profile: Community Shares of Colorado

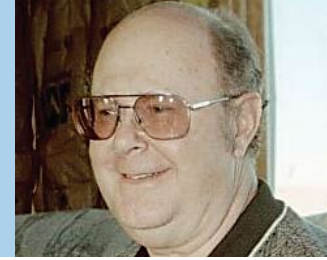
Community Shares is a nonprofit federation that connects Coloradans to the charities and causes they care about most. Founded in 1986, Community Shares raises funds for over 110 nonprofits in Colorado through 150 workplace giving campaigns. In 2007, the organization raised over \$1.5 million, to be distributed among its member nonprofits, including WRA.



Community Shares supports member agencies by raising funds through workplace giving programs. Fundamental to Community Shares’ success are governmental entities, businesses, and organizations that offer employees the opportunity to have modest contributions deducted from each paycheck to benefit a nonprofit organization. Employees can choose from a wide variety of organizations, ranging from human services to arts to environmental. Many businesses participate in Community Shares to provide an employee benefit while also establishing the company as one that cares about giving to Colorado organizations.

Community Shares’ contributions to the nonprofit community are recognized both state-wide and nationally, and the organization has received several awards for outstanding nonprofit service. Participating in Community Shares’ workplace giving campaign is the easiest way to support your choice of local nonprofits, like WRA. To implement this employee benefit at your workplace, or to find out more about Community Shares, please visit its website at www.cshares.org.

Volunteer of the Year: Charlie Green



Charlie Green has lived a heck of a life so far. His resume is as diverse as it is adventurous. His career has included being a water meter reader, medical laboratory specialist in the U.S. Army, combat helicopter door gunner supporting Special Forces in Viet Nam, Army aircraft parts supply sergeant, sugar research lab tech, tire buster, wastewater plant operator, and power plant zero discharge operator and control specialist. And more recently, Charlie became Western Resource Advocates' volunteer webmaster.

Retired since 2001, Charlie lives on 10 acres in Texas Creek, Colorado with his wife, Donna. But retirement doesn't mean Charlie stopped working. In 2002, Charlie responded to an ad to be the webmaster for WRA. He got the volunteer position because, as he puts it, WRA was "enthused to find someone willing to work for the wages offered."

WRA is not the only organization that has benefited from Charlie's time and talent. Charlie has volunteered for a Colorado Springs hospital emergency room, the Green Party, and the local school board. Charlie says, "I think volunteering has been a mutually beneficial arrangement and has certainly given me something to do in retirement."

Asked why he is using his time to volunteer, Charlie says, "You might call it an ethical decision." Because Charlie enjoys working with WRA, he has stayed on since he was first invited to participate and, as he admits with a chuckle, "I have seniority over so many there." WRA is indebted to Charlie for all his hard work to keep the website running, especially through a recent switch in web hosts.





2007

PARTNER ORGANIZATIONS

Adams State College
Advocates for the West
Albuquerque Bernalillo County
Water Utility Authority
American Association of Architects
American Lands Alliance
American Lung Association
American Rivers
American Solar Energy Society
American Wildlands
American Wind Energy Association
Arizona Center for Law in
the Public Interest
Arizona Public Interest Research Group
Arizona Public Service Company
Arizona Solar Energy
Industries Association
Aurora Water
Austin Water Utility
Bear River Watershed Council
Better Pueblo
Biodiversity Conservation Alliance
Bonneville Environmental Foundation
Boulder Community Hospital
Boulder County
Boulder Renewable Energy and
Energy Efficiency Working Group
Boulder Water Utility
Bridgerland Audubon Society
Bristlecone Alliance
Californians for Western Wilderness
Centennial Water and
Sanitation District
Center for Biological Diversity
Center for Clean Air Policy
Center for Energy Efficiency and
Renewable Technologies
Center for Native Ecosystems
Center for Resource Conservation
Center for Resource Solutions
Citizen Alert
Citizens Committee to
Save Our Canyons
Citizens for the Arapahoe Roosevelt
Citizens for Dixie's Future
Citizens for San Luis Valley
Water Protection Coalition
City of Aspen
City of Boulder
City of Scottsdale
Clean Air Task Force
Coalition for the Valle Vidal
Colorado Audubon Society
Colorado Backcountry
Hunters and Anglers
Colorado Bowhunters Association
Colorado Climate Action Network
Colorado Coalition for New
Energy Technologies
Colorado Department of Public
Health and Environment
Colorado Environmental Coalition
Colorado Farm Bureau
Colorado Governor's Energy Office
Colorado Mountain Club
Colorado Mule Deer Association
Colorado Renewable Energy Society
Colorado River Water
Conservation District
Colorado Solar Energy
Industries Association
Colorado Springs Utilities
Colorado State University
Colorado Trout Unlimited
Colorado Water Conservation Board
Colorado Waterwise Council
Colorado Wild
Colorado Wilderness Network
Colorado Wildlife Federation
Colorado Working Landscapes
Community Action New Mexico
Conservation Voters New Mexico
Crystal Valley Environmental
Protection Association
CU-Denver Wirth Chair in
Environmental and Community
Development Policy
Dakota Resource Council
Defend our Desert
Defenders of Wildlife
Delta Montrose Electric Association
Denver Water Department
DINE Care
Dooda Desert Rock
Douglas County
Earthjustice
Earthworks
The Ecology Center
El Paso Water Utilities
Environment Colorado
Environment New Mexico
Environmental Defense Fund
Environmental Working Group
Escalante Wilderness Project
Foresight Wind
Friends of the Earth
Friends of Great Salt Lake
Grand Canyon Trust
Grand Junction Water
Utilities Department
Grand Valley Citizens' Alliance
Great Old Broads for Wilderness
Great Plains Institute
Great Salt Lake Audubon Society
Great Western Institute
Greater Yellowstone Coalition
Gunnison County
High Country Citizens' Alliance
High Uintas Preservation Council
Interwest Energy Alliance
Irvine Ranch Water District
Jackson Hole Conservation Alliance

Jordan Valley Water Conservancy District	Otero Mesa Coalition	SouthWest Energy Alliance	Wasatch Clean Air Coalition
Las Vegas Valley Water District	Pacific Institute	Southwest Energy Efficiency Project	Water Conservation Alliance of Southern Arizona
League of Conservation Voters Education Fund	PacifiCorp	Southwest Environmental Center	West Jordan City Utility
League of Women Voters—Los Alamos, NM	Phoenix Water Services Department	Southwest Gas Corporation	Western Area Power Administration
League of Women Voters of Salt Lake	Pitkin County	Southwest Research and Information Center	Western Business Coalition for New Energy Technologies
League of Women Voters of Utah	Powder River Basin Resource Council	SunEdison Corporation	Western Clean Energy Campaign
Living Rivers	Powerlight Corporation	Tempe Water Utilities Department	Western Colorado Congress
Mesa Utilities Department	Progressive Leadership Alliance of Nevada	Town of Carbondale	Western Environmental Law Center
Metro Mayors Caucus—Colorado	Public Employees for Environmental Responsibility	Trout Unlimited	Western Governors' Association
Montana Environmental Information Center	Public Service Company of New Mexico	Tucson Electric Power Company	Western Grid Group
National Audubon Society	Quiet Use Coalition	Tucson Water Department	Western Mining Action Project
National Parks Conservation Association	Red Cliffs Audubon Society	U.S. Department of Energy—Wind Powering America	Western Organization of Resource Councils
National Renewable Energy Laboratory	Red Rock Forests	U.S. Environmental Protection Agency	Western Progress
National Trust for Historic Preservation	Renewable Choice Energy	U.S. Public Interest Research Group	Western Regional Air Partnership
National Wildlife Federation	Renewable Northwest Project	Uncompahgre Valley Association	Western Slope Environmental Resource Council
National Wind Coordinating Collaborative	Rio Grande Restoration	Union of Concerned Scientists	Westminster Water Utility
Natural Resources Defense Council	Rio Grande/Rio Bravo Coalition	Universal Entech	White River Conservation Council
The Nature Conservancy	Rock the Earth	University of Colorado—Boulder	Wild Utah Project
Navajo Nation chapters of Counselor, Huerfano, and Pueblo Pintada	Rock the Vote	University of Colorado Environmental Center	WildEarth Guardians
Nevada Conservation League	Rocky Mountain Clean Air Action	University of Denver	The Wilderness Society
Nevada Power Company	Rocky Mountain Climate Organization	University of New Mexico Law School	Wilderness Workshop
Nevadans for Clean Affordable Reliable Energy	Rocky Mountain Farmers Union	University of Washington	Wildlands Center for Preventing Roads
New Mexico Audubon Council	Rocky Mountain Institute	Upper Arkansas and South Platte Project	The Wildlands Project
New Mexico Citizens for Clean Air and Water	Rocky Mountain Recreation Initiative	Upper Green River Valley Coalition	Wildlife Management Institute
New Mexico Coalition for Clean Affordable Energy	Salt Lake City Dept. of Public Utilities	Upper Gunnison River Water Conservation District	World Wildlife Fund
New Mexico Community Foundation	Salt River Project	Utah Airboat Association	Wyoming Audubon Society
New Mexico Energy, Minerals and Natural Resources Department	San Juan Citizens Alliance	Utah Clean Energy	Wyoming Business Council
New Mexico Environmental Law Center	San Luis Valley Ecosystem Council	Utah Dept. of Natural Resources, Division of Water Resources	Wyoming Infrastructure Authority
New Mexico Physicians for Social Responsibility	San Miguel County	Utah Environmental Congress	Wyoming Outdoor Council
New Mexico Solar Energy Association	Santa Clara Valley Water District	Utah Forest Network	Wyoming Wilderness Association
New Mexico Wilderness Alliance	Save the Poudre	Utah Physicians for a Healthy Environment	Wyoming Wildlife Federation
Northern Colorado Water Conservancy District	Save the Roan Campaign	Utah Rivers Council	Xcel Energy
Northern Plains Resource Council	Sierra Club	Utah Waterfowl Association	
Northwest Colorado Council of Governments	Sierra Pacific Power Company	Utah Wilderness Coalition	
Ogden City Water Utility Division	Smart Growth Advocates	Utility Wind Interest Working Group	
Oil and Gas Accountability Project	Southeastern Water Conservancy District	The Vote Solar Initiative	
The Ormond Group	Southern Nevada Water Authority	Wasatch Audubon Society	
	Southern Rockies Ecosystem Project		
	Southern Utah Wilderness Alliance		

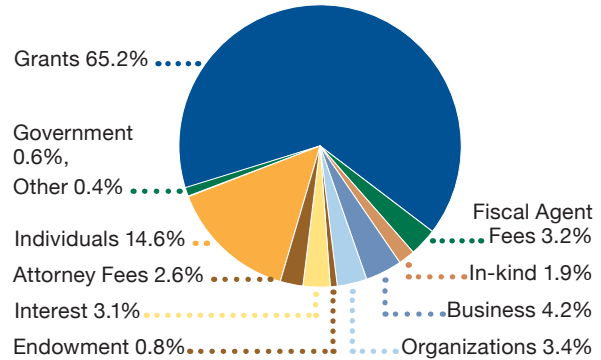
Financial Summary

	2006	2007
REVENUE		
Grants	\$3,284,617	* \$1,567,093
Individuals	307,612	352,085
Endowment	25,601	18,372
Organizations	73,156	81,466
Attorney Fees	32,808	61,747
Interest Income	32,585	74,184
Other	6,980	9,832
Government	49,050	14,259
Business	17,397	101,931
In-kind	83,939	45,212
Fiscal Agent Fees	64,800	77,642
TOTAL REVENUE	\$3,978,545	\$2,403,823

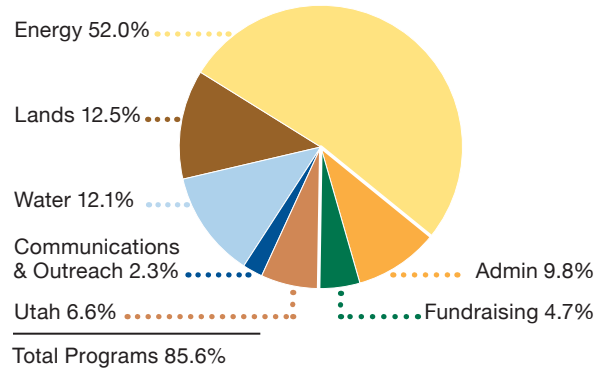
EXPENSES		
Expense by Program		
Energy	1,020,562	1,396,393
Lands	324,077	336,581
Water	325,281	327,918
Communications & Outreach	60,000	60,484
Utah	149,289	177,585
Total Program Expenses	1,879,209	2,298,961
Fundraising	128,316	125,101
Administration	302,284	262,324
Total Nonprogram Expenses	430,600	387,425
TOTAL EXPENSES	\$2,309,809	\$2,686,386

Change in Net Assets	\$1,668,736	\$(282,563)
Net Assets at Beginning of Year	1,266,819	2,935,555
Net Assets at End of Year	\$2,935,555	\$2,652,992

Revenue in 2007



Expenses in 2007



* **NOTE.** A large percentage of WRA grants are received for a two-year grant period and are recorded, in full, the year they are pledged. This is the cause of the fluctuating change in net assets from year to year.

Staff 2007

Karin P. Sheldon	Executive Director
Penny Anderson	Energy Program Assistant/Computer Operations Manager
David Becker	Utah Staff Attorney
Charles Benjamin	Nevada Office Director
David Berry	Energy Program Senior Policy Analyst
Andria Bronsten	Office/Human Resource Manager
Mike Chiropolos	Lands Program Director
Jennifer Coken	Director, Western Clean Energy Campaign
Peter Conovitz	Water Resource Analyst
Tom Darin	Staff Attorney
Rick Gilliam	Energy Program Senior Technical Advisor
Eric Guidry	Energy Staff Attorney
Taryn Hutchins-Cabibi	Water Policy Analyst
Susan Innis	Green Power Marketing Director
Debbie Lewis	Lands Program Attorney
Mike Mendelsohn	Senior Policy Advisor
Steve Michel	Energy Staff Attorney
Bart Miller	Water Program Director
Regina Nichols	Office Manager/Legal Assistant
John Nielsen	Energy Program Director
Carrie Pearse	Development and Communications Coordinator
Christine Quenroe	Bookkeeper
Bob Randall	Lands Staff Attorney
Anita Schwartz	Development and Communications Director
Nicole Theerasatiankul	Development and Communications Coordinator
Joro Walker	Utah Office Director
Justin Wilson	Organizing Director, Western Clean Energy Campaign

Leadership Council

Maggie Fox
David Getches
Eugene and Emily Grant
James Kelley
Jay Kenney
Robert Musser
Gail Schwartz
Michael Yokell

Board 2007

Christopher Wirth	Boulder, CO	President
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John Taylor	Boulder, CO	
Charles White	Denver, CO	
Christopher Wirth	Boulder, CO	
The Honorable Stewart Udall	Santa Fe, NM	Honorary Director

Our Mission

Western Resource Advocates' mission is to protect the West's land, air, and water. Our lawyers, scientists, and economists:

- 1) advance clean energy to reduce pollution and global warming;
- 2) promote urban water conservation and river restoration; and
- 3) defend special public lands from energy development and unauthorized off-road vehicle travel.

We collaborate with other conservation groups, hunters and fishermen, ranchers, American Indians, and others to ensure a sustainable future for the West.



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