



**WESTERN RESOURCE**  
ADVOCATES  
ANNUAL REPORT 2008



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ADVOCATES**

*Protecting the West's Land, Air, and Water*



## From the Executive Director



I am delighted to share with you Western Resource Advocates' 2008 Annual Report. It is a synopsis of a year's successful work at WRA—the battles fought, the victories earned, and the goals our staff set out to achieve.

The West is entering a new era. After eight years of a presidential administration that valued the West primarily for its extractive potential, we have a new administration in Washington with a new set of environmental ideals and principles. In our region, western governors understand that rampant energy development, at the expense of other natural resources and values, threatens our environment, economy, and quality of life.

In this new era, we have the opportunity to change old notions about the importance and worth of the West's land, energy, and water. We have the potential to create a more sustainable future.

At Western Resource Advocates we are working to move the West away from reliance on dirty fossil fuels and toward energy generation from the clean, renewable energy sources our region has in abundance. We are advancing the recognition that our remarkable landscapes are as valuable as the mineral resources that lie beneath them. We are promoting the understanding that scarce western waters are as precious when flowing within stream banks as when diverted from them.

WRA's work is made possible through the extraordinary support of individual members, foundations, and businesses who share our vision of the West. This annual report is not just a testament to the accomplishments of a dedicated board and staff, but a grateful acknowledgment of those whose assistance makes all our programs possible. WRA will celebrate our 20th anniversary in 2009. As we look back at two decades of achievement, we will also look forward to making great progress in this new era for the West. Thank you for your continued support.

Sincerely,

A handwritten signature in black ink that reads "Karin P. Sheldon". The signature is fluid and cursive, with a long horizontal stroke at the end.

Karin P. Sheldon  
Executive Director

In this new era, we have the opportunity to change old notions about the importance and worth of the West's land, energy, and water. We have the potential to create a more sustainable future.

# Energy

## PROGRAM HIGHLIGHTS

WRA advocates for increased use of the West's natural bounty of renewable energy resources and for greater energy efficiency to reduce the environmental impacts of electricity production across the region. Climate change caused by greenhouse gas emissions from the production and burning of fossil fuels will take a particularly hard toll on the mountain and desert West. Some of the consequences of climate change are increased risk and duration of drought and wildfires, reduced snowpack, and extinction of vulnerable wildlife species.



WRA provides analysis to energy utilities proving the economic benefits of shifting from coal to cleaner forms of energy. As a result, proposed coal plants across the West are being withdrawn, shelved, or reconsidered.



## Coal Plant Issues

With regulation of greenhouse gas emissions increasingly likely, high-carbon-emitting coal plants are becoming more risky and less economically attractive. WRA provides analysis to energy utilities proving the economic benefits of shifting from coal to cleaner forms of energy. As a result, proposed coal plants across the West are being withdrawn, shelved, or reconsidered.

### RESULTS:

- ✓ Xcel Energy became the first utility in the country to commit to retiring outdated coal plants and replacing that generation with renewable energy and increased efficiency when its forward-thinking Electrical Resource Plan was approved by Colorado state regulators. This groundbreaking plan was developed and approved with the support of WRA.
- ✓ WRA advocacy helped PacifiCorp recognize that new coal plants are not in the company's best interests at this time. The utility, a large power provider to Wyoming and Utah, is now committing substantial resources to developing renewable energy projects.
- ✓ Three coal plant proposals proposed for Nevada have been indefinitely postponed after WRA and Nevadans for Clean Affordable Reliable Energy called for use of cleaner renewable resources and energy efficiency to meet Nevada's electric demands.

## Smart Lines: Energy Transmission for a Renewable Energy Future

Transmitting electricity produced in one location to consumers in other areas requires power lines. Traditionally, lines have been built to connect fossil fuel, nuclear, and hydro power to consumers. Energy transmission has become critical to advancing renewable energy as planners seek ways to move clean energy to the market and build a new energy economy for the West. WRA is at the forefront of designing transmission and siting standards and criteria for connecting areas rich in renewable energy to power lines while protecting sensitive lands and species.

### RESULTS:

- ✓ WRA's report, *Smart Lines: Transmission for the Renewable Energy Economy*, gives transmission planners four principles for doing transmission right: use efficiency first, maximize the existing grid, configure the grid to connect to clean renewables, and design new transmission corridors to protect land and wildlife.
- ✓ WRA was honored with a leading role in the Department of Energy and Western Governors' Association's Western Renewable Energy Zone Initiative. The initiative will identify zones for development that are rich in wind, solar, and geothermal resources while excluding areas such as national parks and wilderness.
- ✓ WRA assembled a working group of organizations to advocate for regional transmission oversight, greenhouse gas performance standards, and siting criteria to protect wildlife and public lands. The group was organized to gain consensus from the environmental community on creating a greener electrical grid.
- ✓ WRA developed comprehensive renewable energy transmission solutions for Nevada and Arizona.



## Energy Efficiency and Increased Renewables

Energy efficiency and increased investment in renewable energy sources are the economically and environmentally preferable ways to meet electricity demand. In addition to state-by-state efforts to implement renewable portfolio standards, WRA engages in innovative partnerships with western utilities to encourage adoption of effective and economically viable greenhouse gas reduction strategies.

### RESULTS:

- ✓ WRA advocacy has helped spur Public Service Company of Arizona to develop a new resource plan in which renewable energy and energy efficiency are recognized as major new resources and no new coal plants are contemplated to meet future demands.
- ✓ WRA secured amendments to New Mexico energy efficiency legislation that requires utilities to implement all cost-effective measures to reduce consumer electrical demand and set aggressive minimum standards for energy savings. Industry will also have financial incentives to see that these measures succeed.
- ✓ Utilities in four western states have greater reason to invest in renewable energy and energy efficiency after WRA helped convince regulators to allow utilities to recover associated costs. Traditional regulations produced unintended financial consequences that hindered utilities from moving toward clean energy options.

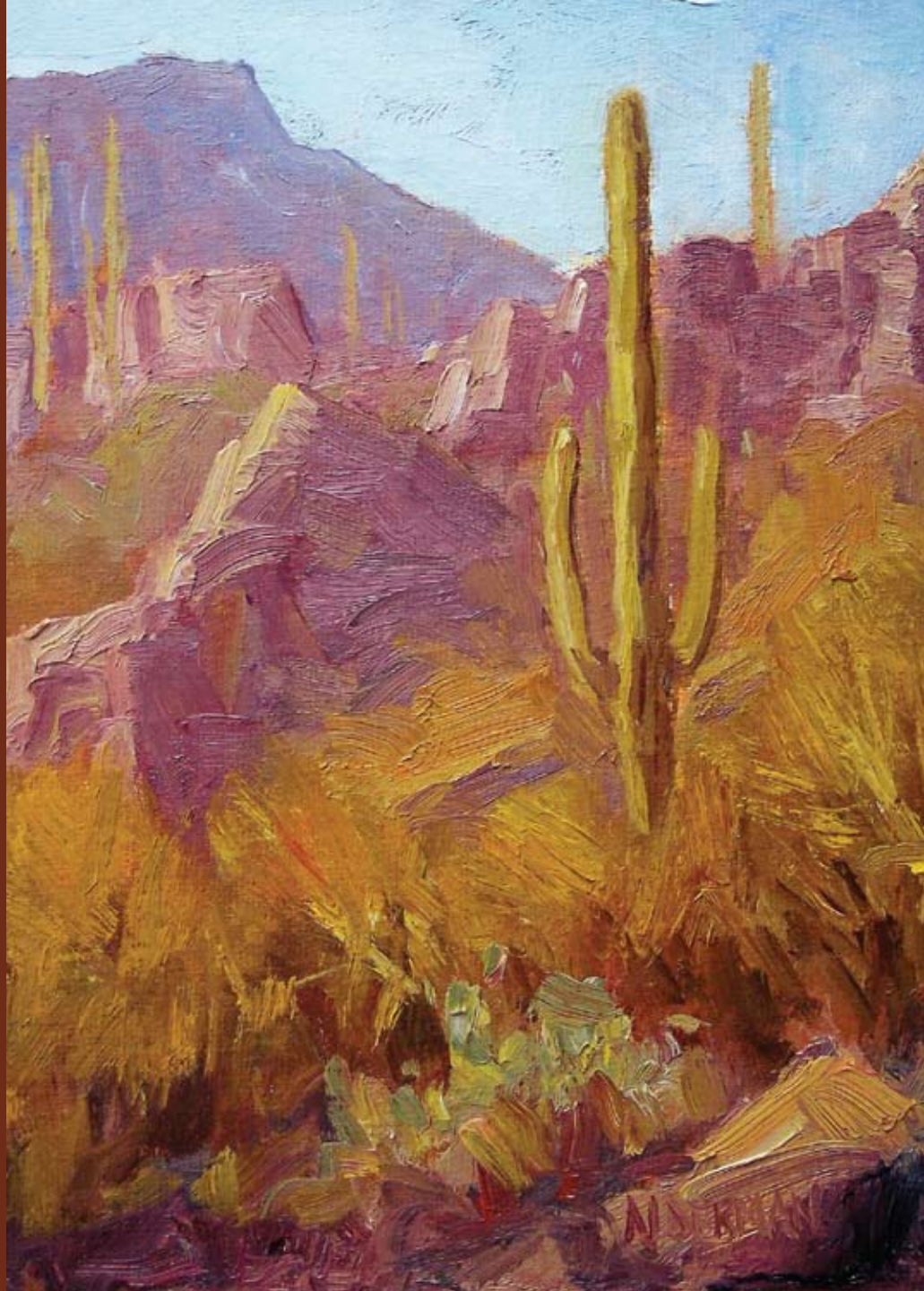


WRA helped spur Arizona to develop a new resource plan in which renewable energy and energy efficiency are recognized as major new resources and no new coal plants are contemplated to meet future demands.

# Lands

## PROGRAM HIGHLIGHTS

Western lands have been scarred by a succession of extractive industries ranging from hard rock mining to logging and now from intensive energy development. WRA acts as a counterbalance to forces that look at western lands strictly as a commercial resource. WRA is committed to safeguarding the ecological health of public lands by protecting them from escalating fossil fuel development and the resulting ecosystem damage.



## Oil and Gas Development

Oil and gas development across the West, when inappropriately located and inadequately regulated, creates air and water quality problems, habitat loss and wildlife disruption, and health and quality of life issues for rural communities. WRA believes that some of the West's most special places should not be drilled at all. Where drilling is acceptable, WRA is advocating that the energy industry "do it right" by promoting practices that minimize environmental impacts.

### RESULTS:

- ✓ WRA supported the Colorado Oil and Gas Commission's effort to issue strong new regulations to protect human health, lands, wildlife, and air and water quality from the consequences of oil and gas development.
- ✓ WRA helped shape the Wyoming Range Legacy Act, which will protect 1.2 million acres of prime wildlife habitat in the greater Yellowstone ecosystem and near Grand Teton National Park.
- ✓ WRA and our partners halted all drilling on Colorado's majestic Roan Plateau until July 2009. We are now negotiating for permanent protections for the Roan.
- ✓ WRA prevented the auction of nearly 67,000 acres in the Grand Mesa, Uncompahgre, and Gunnison National Forests in western Colorado for oil and gas drilling. The spared lands include roadless areas, proposed "Wild and Scenic" stream segments, and Gunnison sage-grouse habitat.
- ✓ Residents of Wyoming's gas country can now breathe a little easier. When WRA sought better emissions controls for high-density gas fields, Governor Freudenthal committed to improving air quality and protecting human health.
- ✓ Sage-grouse in Wyoming have better survival prospects since WRA and our colleagues won a case empowering the Bureau of Land Management to deny coalbed methane drilling in key habitat.
- ✓ The black-footed ferret, North America's most endangered mammal, now has a little more room to roam. WRA secured an agreement that will prevent oil and gas drilling in the Wolf Creek and Little Snake areas of northwest Colorado until impacts on the ferret are more fully examined. Our victory may help bring the ferret back from the verge of extinction.

WRA believes that some of the West's most special places should not be drilled at all. Where drilling is acceptable, WRA is advocating that the energy industry "do it right" by promoting practices that minimize environmental impacts.

## Oil Shale and Tar Sands

High petroleum prices have caused a resurgence of interest in oil shale, despite the lack of technology available to commercially develop this resource. Oil shale proponents are seeking to open federal lands to commercial oil shale leasing and pushing for federal rules favoring industry. WRA is countering these proposals by providing state and federal decision makers and the public with the information they will need to make well-reasoned decisions based on sound science and economics. An oil shale industry would potentially consume enormous amounts of water and energy, and produce significant amounts of greenhouse gas emissions.



### **RESULTS:**

- ✓ WRA compiled comprehensive data on the hundreds of water rights energy companies have acquired in preparation for possible future oil shale development. Putting those water rights to use for development would significantly impact future water supplies for many communities, alter water management in Colorado, dry up West Slope agriculture, compromise stream health, and push Colorado to the legal limits of its water entitlements in the Colorado River Basin.
- ✓ WRA and other environmental groups challenged commercial oil shale leasing regulations that lacked proper environmental safeguards.
- ✓ WRA challenged the opening of two million acres of public lands in Colorado, Utah, and Wyoming to commercial oil shale and tar sands leasing and contested the Bush Administration's hastily drafted regulations that would unfairly subsidize oil shale development on public lands. Our work lays the foundation for changing core elements of unsound oil shale policies.

WRA and other environmental groups challenged commercial oil shale leasing regulations that lacked proper environmental safeguards.

## Public Lands

### RESULTS:

- ✓ WRA won a seminal case before the Utah Supreme Court, successfully arguing that the public has the right to see evidence that the state of Utah uses to assert rights-of-way claims over federal lands. This data can be used to prevent the state from claiming hiking trails and faint routes in roadless areas as “public highways,” a categorization that allows the state to open these lands to road building and off-road vehicle use.



# Water

## PROGRAM HIGHLIGHTS

In *Beyond the Hundredth Meridian*, Wallace Stegner described the West as a region defined by the absence of water. The scarcity of this essential resource makes its intelligent use critical to a sustainable future. WRA's Water Program has four areas of activity: conserving urban water supplies, restoring rivers throughout the West, protecting Utah's Great Salt Lake, and encouraging energy solutions—like wind and solar power—that have little or no impact on water resources.





## Promoting Water Conservation

WRA's Smart Water project continues to successfully promote increased urban water conservation and identify alternative sources of supply to meet future demand. We strive to keep water in the West's rivers, lakes, and aquifers by helping municipalities implement common-sense strategies such as new water rate structures, rebate programs, and landscape regulations.

### RESULTS:

- ✓ Developers in Colorado must now prove they have an adequate water supply for new housing developments before construction begins, thanks to a bill WRA helped draft and pass in the Colorado legislature.
- ✓ WRA's report, *Smart Savings: Water Conservation Measures that Make Cents*, presents information from utilities across the region on the amount of water saved through a variety of conservation measures. The report is proving useful to water utility managers as they select the conservation measures appropriate for their customer base.
- ✓ Implementing recommendations from WRA's *Front Range Water Meter Report* has increased the efficiency of some of Colorado's largest and fastest-growing water providers. Denver Water will now issue water bills monthly, rather than every other month, to give customers better feedback on their water use habits. The city of Colorado Springs has established five new programs to help commercial and industrial water consumers become more water-efficient. Other cities have adopted more comprehensive rate structures, rebate programs, and water savings goals.
- ✓ After receiving technical advice from WRA, the city of Thornton implemented one of the most comprehensive water conservation plans on the Front Range of Colorado. Thornton officials can now quantify water savings and measure the benefits of the city's water conservation measures.

## Great Salt Lake Basin

WRA is part of a strong coalition that is committed to preserving Utah's Great Salt Lake ecosystem. Our goal is to protect the lake for the enjoyment of its many visitors, including the millions of migratory birds that depend on it for survival.

### RESULTS:

- ✓ WRA challenged a mining industry plan to take over 33,000 acres of the Great Salt Lake's bed to use as evaporation ponds for mineral salts mining. The operations threaten to shrink the size of the lake, decrease habitat for migratory birds, degrade water quality, and reduce recreational opportunities on the lake.
- ✓ A water rights application that threatened Utah Lake, Great Salt Lake, and the Jordan River was rejected by Utah's State Engineer after WRA and others proved that putting the proposed water right to use would have unacceptable impacts on the environment and recreation.

WRA led negotiations that ended a 30-year battle over water rights for the Black Canyon of the Gunnison National Park.

## Protecting the West's Rivers

WRA is committed to preserving and restoring the beauty, ecology, and native fish of western rivers like the Cache la Poudre, Gunnison, and Colorado.

### RESULTS:

- ✓ WRA led negotiations that ended a 30-year battle over water rights for the Black Canyon of the Gunnison National Park. We secured an agreement that preserves healthy river flows to sustain the park and its natural resources while meeting historic water allocation obligations.
- ✓ WRA and Save the Poudre convinced the U.S. Army Corps of Engineers to reassess whether to approve the Northern Integrated Supply Project, a dam that would reduce water flows in the Cache la Poudre River, one of the most endangered rivers in the nation.
- ✓ WRA crafted an innovative water rights formula for the new Domingues Canyon Wilderness in Colorado. Our resolution will assure water flows through this spectacular 66,000-acre expanse of sandstone canyons, important wildlife habitat, and archeological resources.
- ✓ WRA continues to apply pressure to ensure that three dams on the Gunnison improve their water management to protect endangered fish in the Gunnison and Colorado rivers by guaranteeing annual peak flows that provide spawning cues and habitat for emerging fry and adult fish.

## Energy-Water Nexus

WRA's Energy-Water Nexus project identifies both the energy demands and carbon footprint of water projects, such as dams and pipelines, and the water demands that result from our energy choices. In the past year, we have completed significant studies to guide decision makers and worked to make the region's water and energy choices more sustainable.

### RESULTS:

- ✓ WRA completed three reports on water use trends resulting from population growth and energy development in Nevada, Utah, and the Arkansas River Basin in Colorado. The reports offer approaches to minimize water and energy footprints. We are working with utilities to implement these alternatives.
- ✓ WRA submitted testimony to the Colorado Public Utilities Commission quantifying the water savings possible from retiring coal-fired power plants. WRA spelled out the benefits of replacing these plants with renewable sources of energy, such as wind and solar photovoltaic, that do not consume water.
- ✓ Our challenge to a water right for a new coal plant proposed by Tri-State Generation and Transmission Company resulted in a settlement in which the company agreed to study energy efficiencies across its four-state service area. Implementing the identified efficiencies may eliminate the need for the proposed plant.



# 2008

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# 2008

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## Donor Profile: Carter Harris

If everything we really need to know we learn in kindergarten, Carter Harris is well on his way to wisdom. We could all learn from Carter's concern for the planet and his generosity. Six-year-old Carter, the oldest son of Tyler and Jennifer Harris, recently counted out eight dollars of his own money and sent the donation to WRA with a hand-written note that said, "I really like the things you are doing to help the environment."

The story of Carter and his family is one of parents doing their best to raise their children and encouraging a child with a growing awareness of the world around him to take steps to create roots in a new community.

As the Harris family was preparing to move from California to Colorado, they thought it would be a good idea for Carter to make a donation to a local organization to make him feel a



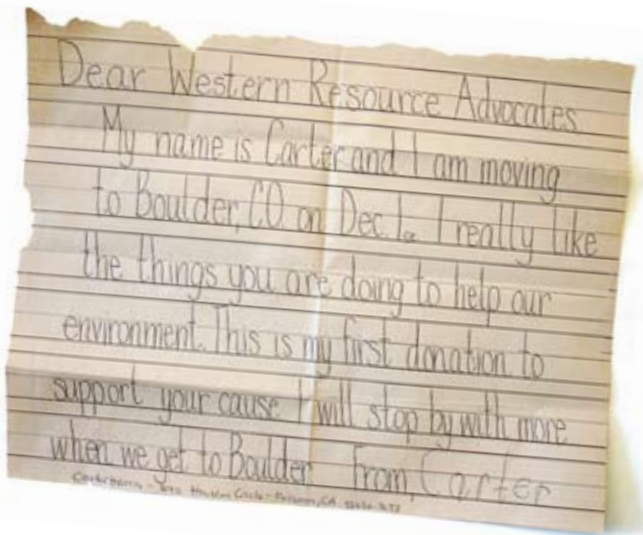
Carter Harris, at left, with his younger brother Peyton.

part of the community he was about to join. Feeling that Carter "was old enough to start helping others," Carter and his parents engaged in an Internet search for "kids' donations" that brought him to the Charity Navigator website. It was there that he learned about WRA and donated because Carter wanted to do something for the environment.

The act of giving has been a great learning experience for Carter. He is learning to count money and to save for things he wants. He is also learning about generosity, being part of a community, and realizing that his money can work toward a greater good.

Though these are uncertain economic times, they can still be perceived as a period of abundance. "Kids these days have no appreciation for how much stuff they have," says Carter's mother Jennifer. "We're trying to instill in our kids that we can give away toys we're not using to kids that don't have any."

In the spirit of giving, even small donations count. "Every little bit adds up," says Jennifer. "You can make a big difference when you join together in a group."



## 2008 Feature Artist: Roger Alderman

Roger Alderman's paintings were the clear choice for WRA's 2008 annual report. The year was a period of strong growth for our organization. As we added staff throughout the region, we were especially pleased to be able to open an office in New Mexico and increase programming in Arizona. In looking for an artist whose work beautifully portrays the Southwest and some of our areas of expansion, we were instantly drawn to Roger's vivid paintings. As you can see, his work is defined by the expressive power of paint, the use of brilliant color, and bold application. Working with palette knives in oil and acrylic, Roger creates a modern vision of the American Southwest.

"I am a Contemporary Impressionist whose work borders on abstraction. My work is about expressing the energy and spirit I sense in the landscape. In the studio, I push large themes such as trees, water, rocks, and canyons into a series of contemporary paintings. Abstracting the shape and color provides a glance at what could be present and stirs the possibilities inherent in all of us. A Native American friend once said to me that to native peoples, everything has a spirit—the air we breathe, trees, animals, and even rocks—when she commented on seeing the shape of a bear in the rocks I had painted. If I have done my job as an artist with light, color, and form, and you can see the bear in the rocks or in some way your spirit is moved to soar, then we are speaking the same language."

A Native American friend once said to me that to native peoples, everything has a spirit—the air we breathe, trees, animals, and even rocks—when she commented on seeing the shape of a bear in the rocks I had painted. If I have done my job as an artist with light, color, and form, and you can see the bear in the rocks, or in some way your spirit is moved to soar, then we are speaking the same language.

—Roger Alderman

Roger has developed his own unique style through years of painting and drawing, combined with academic study. Roger studied Industrial Design and Fine Art at The Ohio State University, and studio art at the Pima Community College, the Tucson Museum of Art School, and Tucson's Drawing Studio. Known for his dramatic use of color and expressive brushwork, Roger continues to excite his growing list of collectors with works that span plein air, abstract, and contemporary styles.

Roger's paintings have been in many national and regional shows. He has won numerous awards, including the American Artist Magazine Competition for Landscape. His work is in many private and corporate collections. WRA is honored to have Roger as our 2008 feature artist and hopes that you will appreciate his work as much as we do. To learn more about Roger, and to see more of his work, please visit [www.rogeralderman.com](http://www.rogeralderman.com).



## Donor Profile: Aveda Corporation

# AVEDA

the art and science of pure flower and plant essences

For the ambitious and energetic people at the Aveda Corporation, producer of sustainable beauty products, Earth Day celebrations last for a whole month. Each April, Aveda stores and salons raise awareness of important environmental issues. Western Resource Advocates was pleased to be chosen as one of 21 international Earth Month partners for a second year in a row.

Aveda's 2008 Earth Month campaign topic was water conservation. More than 40 dedicated Aveda salons and spas throughout the Rocky Mountain region tirelessly educated salon guests about actions they could take to use less of the West's scarce water supply. Throughout April, Aveda staff spread the word about WRA's goal of meeting human water needs while protecting the West's rivers, streams, and aquifers.

Our friends at Aveda also raised money. Salons in eight states generously donated their time and boundless creativity to host events, such as gift basket raffles, silent auctions, wine tastings, and parties. Talented Aveda stylists held charity fashion and hair shows, while others gave proceeds from appointments or donated their time to a cut-a-thon.

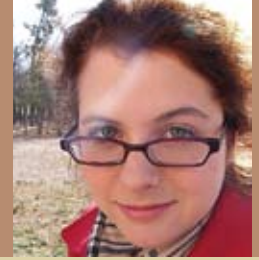
One salon headed up a huge initiative: TEN Salon & Spa in Loveland, Colorado led a raffle for a 2008 Toyota Prius hybrid car, and more than 20 other salons sold raffle tickets to make this fundraising project a great success!

The results of this business-nonprofit partnership were amazing: almost \$75,000 was raised. WRA thanks all of the Aveda salons that contributed to the 2008 Earth Month campaign to benefit water conservation in the West!

TEN Salon & Spa in Loveland, Colorado led a raffle for a 2008 Toyota Prius hybrid car, and over 20 other salons sold raffle tickets to make this fundraising project a great success!



## Student Profile: Ashley McPhee



Ashley McPhee is a University of Colorado (CU) student who has dedicated her work-study hours to WRA for four remarkable years. The time that Ashley has spent with WRA has shown her that what you get back from your services can be as valuable as what you give. For Ashley, working at WRA has sent her life on a trajectory she wouldn't have experienced otherwise.

The 21-year-old CU student from the small town of Rush, Colorado has done invaluable work for WRA's Development and Communications program. Why has Ashley returned every year to assist WRA? "Because I like the people," she said. "Even though what I do is small, it helps the big players do their jobs. People who are willing to do nonprofit work have ethics that I really admire."

Ashley's experience at WRA has opened her eyes to new worlds and new ways of getting things done. Seeing WRA's legal team in action, Ashley gained an appreciation for legal practice. She is now working to gain admission into the Human Rights Program at the Columbia University Law School to prepare her for a career with human rights organizations working overseas.

Ashley will be graduating from CU in May 2010, with dual majors in writing and Spanish. She will complete two honors theses in the next year. Ashley has also launched a new campus publication called *BASE*, which stands for "building alliances for social engagement." The magazine raises awareness of underrepresented portions of the student body, promotes activism, and supports diversity.

WRA benefitted greatly from Ashley's involvement, and the relationship has been mutually beneficial. "The day I took this job was a pretty ordinary day, but everything I've been involved in at CU, and everything I will do afterward, is the result of working here," she concluded.

“Even though what I do is small, it helps the big players do their jobs. People who are willing to do nonprofit work have ethics that I really admire.”

—Ashley McPhee



# 2008

## PARTNER ORGANIZATIONS

Advocates for the West  
Albuquerque Bernalillo County Water Utility Authority  
American Rivers  
American Solar Energy Society  
American Wind Energy Association  
Arizona Center for Law in the Public Interest  
Arizona Public Interest Research Group  
Arizona Public Service Company  
Arizona Solar Energy Industries Association  
Aurora Water  
Better Pueblo  
Biodiversity Conservation Alliance  
Boulder County  
Boulder Water Utility  
Californians for Western Wilderness  
Centennial Water and Sanitation District  
Center for Biological Diversity  
Center for Native Ecosystems  
Center for Resource Conservation  
Center for Resource Solutions  
Citizen Alert  
Citizens for Dixie's Future

City of Aspen  
City of Boulder  
Clean Air Task Force  
Colorado Audubon Society  
Colorado Backcountry Hunters and Anglers  
Colorado Bowhunters Association  
Colorado Climate Action Network  
Colorado Department of Public Health and Environment  
Colorado Environmental Coalition  
Colorado Governor's Energy Office  
Colorado Mountain Club  
Colorado Mule Deer Association  
Colorado Renewable Energy Society  
Colorado River Water Conservation District  
Colorado Springs Utilities  
Colorado Trout Unlimited  
Colorado Water Conservation Board  
Colorado Waterwise Council  
Colorado Wild  
Colorado Wilderness Network  
Colorado Wildlife Federation  
Colorado Working Landscapes  
CU-Denver Wirth Chair in Environmental  
and Community Development Policy  
Dakota Resource Council  
Defenders of Wildlife  
Denver Water Department  
DINE Care  
Douglas County  
Earthjustice  
Earthworks  
Environment Colorado  
Environment New Mexico  
Environmental Defense Fund  
Environmental Working Group  
Fort Collins Utilities  
Grand Canyon Trust  
Grand Valley Citizens' Alliance  
Great Old Broads for Wilderness

Greater Yellowstone Coalition  
Gunnison County  
High Country Citizens' Alliance  
Interwest Energy Alliance  
Jordan Valley Water Conservancy District  
Las Vegas Valley Water District  
Montana Environmental Information Center  
National Audubon Society  
National Parks Conservation Association  
National Renewable Energy Laboratory  
National Trust for Historic Preservation  
National Wildlife Federation  
Natural Resources Defense Council  
The Nature Conservancy  
Navajo Nation Chapters of Counselor,  
Huerfano and Pueblo Pintada  
Nevada Conservation League  
Nevadans for Clean Affordable Reliable Energy  
New Mexico Citizens for Clean Air and Water  
New Mexico Coalition for Clean Affordable Energy  
New Mexico Environmental Law Center  
New Mexico Wilderness Alliance  
Northern Colorado Water Conservancy District  
Northern Plains Resource Council  
Northwest Colorado Council of Governments  
NV Energy  
Ogden City Water Utility Division  
Oil and Gas Accountability Project  
The Ormond Group  
Otero Mesa Coalition  
Pacific Institute  
PacifiCorp  
Pitkin County  
Powder River Basin Resource Council  
Progressive Leadership Alliance of Nevada  
Public Service Company of New Mexico  
Quiet Use Coalition  
Red Rock Forests  
Renewable Northwest Project

Rock the Earth  
Rocky Mountain Clean Air Action  
Rocky Mountain Climate Organization  
Rocky Mountain Farmers Union  
Rocky Mountain Institute  
Rocky Mountain Recreation Initiative  
Salt Lake City Dept. of Public Utilities  
San Juan Citizens Alliance  
San Luis Valley Ecosystem Council  
San Miguel County  
Save the Poudre  
Save the Roan Campaign  
Sierra Club  
Sierra Club, Rocky Mountain Chapter  
Sierra Club, Utah Chapter  
Smart Growth Advocates  
Southern Nevada Water Authority  
Southern Rockies Ecosystem Project  
Southern Utah Wilderness Alliance  
Southwest Energy Efficiency Project  
Southwest Research and Information Center  
SunEdison Corporation  
Town of Carbondale  
Trout Unlimited  
Tucson Water Department  
U.S. Army Corps of Engineers  
U.S. Department of Energy, Wind Powering America  
U.S. Environmental Protection Agency  
U.S. Public Interest Research Group  
Uncompahgre Valley Association  
Union of Concerned Scientists  
University of Colorado – Boulder  
University of Denver  
Upper Arkansas and South Platte Project  
Upper Green River Valley Coalition  
Upper Gunnison River Water Conservation District  
Utah Clean Energy  
Utah Dept. of Natural Resources, Division of Water Resources  
Utah Rivers Council

Utility Wind Interest Working Group  
Water Conservation Alliance of Southern Arizona  
Western Clean Energy Campaign  
Western Colorado Congress  
Western Environmental Law Center  
Western Governors' Association  
Western Grid Group  
Western Mining Action Project  
Western Organization of Resource Councils  
Western Progress  
Western Slope Environmental Resource Council  
White River Conservation Council  
WildEarth Guardians  
The Wilderness Society

Wilderness Workshop  
Wildlands Center for Preventing Roads  
Wildlife Management Institute  
Wyoming Audubon Society  
Wyoming Outdoor Council  
Wyoming Wilderness Association  
Wyoming Wildlife Federation  
Xcel Energy

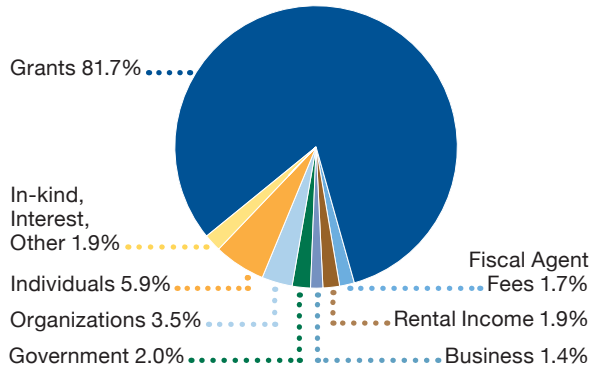


# Financial Summary

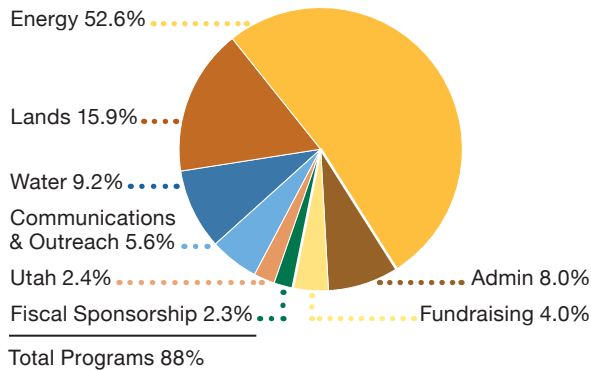
2007

2008

## Revenue in 2008



## Expenses in 2008



## REVENUE

Grants	\$1,567,093	3,871,170
Individuals	352,085	279,907
Endowment	18,372	(83,227)
Organizations	81,466	165,342
Attorney Fees	61,747	0
Interest Income	74,184	47,412
Other	9,832	41,759
Government	14,259	97,382
Business	101,931	65,201
In-kind	45,212	2,547
Rental Income	—	89,859
Fiscal Agent Fees	77,642	78,670
<b>TOTAL REVENUE</b>	<b>\$2,403,823</b>	<b>\$4,656,022</b>

## EXPENSES

Expenses by Program		
Energy	1,396,393	1,906,995
Lands	336,581	577,497
Water	327,918	333,377
Communications & Outreach	60,484	203,660
Utah	177,585	87,662
Fiscal Sponsorship		81,425
<b>Total Program Expenses</b>	<b>2,298,961</b>	<b>3,190,616</b>
Fundraising	125,101	146,142
Administration	262,324	289,225
<b>Total Nonprogram Expenses</b>	<b>387,425</b>	<b>435,367</b>
<b>TOTAL EXPENSES</b>	<b>\$2,686,386</b>	<b>\$3,625,983</b>
<b>Change in Net Assets</b>	<b>\$(282,563)</b>	<b>\$1,030,039</b>
Net Assets at Beginning of Year	2,935,555	3,410,837
Net Assets at End of Year	\$2,652,992	\$4,440,876

## Staff, 2008

Karin P. Sheldon	Executive Director
Penny Anderson	Energy Program Assistant/Computer Operations Manager
Charles Benjamin	Nevada Office Director
David Berry	Energy Program Senior Policy Advisor
Andria Bronsten	Office/Human Resource Manager
Mike Chiropolos	Lands Program Director
Jennifer Coken	Director, Western Clean Energy Campaign
Tom Darin	Staff Attorney
Kathryn Holm	Director of Finance
Robert Harris	Staff Attorney
Dan Heilig	Staff Attorney
Taryn Hutchins-Cabibi	Water Policy Analyst
Nancy Kelly	Senior Policy Advisor
Deborah Lewis	Lands Program Attorney
Victoria Mandell	Staff Attorney
Mike Mendelsohn	Senior Policy Advisor
Steve Michel	Chief Counsel, Energy Program
Bart Miller	Water Program Director
Regina Nichols	Office Manager/ Legal Assistant
John Nielsen	Energy Program Director
Rachel Otto	Staff Attorney
Christine Quenroe	Bookkeeper
Peter Roessmann	Communications Coordinator
Anita Schwartz	Development and Communications Director
Stacy Tellinghuisen	Energy/Water Analyst
Nicole Theerasatiankul	Development and Communications Coordinator
Joro Walker	Utah Office Director
Justin Wilson	Organizing Director, Western Clean Energy Campaign
Rosalie Woolshlager	Staff Attorney

## Leadership Council

Maggie Fox	Jay Kenney
David Getches	Robert Musser
Eugene and Emily Grant	Gail Schwartz
James Kelley	Michael Yokell

## Board of Officers & Directors, 2008

Christopher Wirth	Boulder, CO	President
John Taylor	Boulder, CO	Vice President
A J Grant	Boulder, CO	Secretary
Kim Kasic	Boulder, CO	Treasurer
Bonnie Colby	Tucson, AZ	
Martha Davis	Littleton, CO	
Patrick de Freitas	Salt Lake City, UT	
AJ Grant	Boulder, CO	
Donna House	Alcalde, NM	
Sarah Krakoff	Boulder, CO	
Heidi McIntosh	Menlo Park, CA	
Wayne Petty	Salt Lake City, UT	
John Taylor	Boulder, CO	
Charles White	Denver, CO	
Christopher Wirth	Boulder, CO	
The Honorable Stewart Udall	Santa Fe, NM	Honorary Director

## Our Mission

Western Resource Advocates' mission is to protect the West's land, air, and water. Our lawyers, scientists, and economists:

- 1) advance clean energy to reduce pollution and global warming;
- 2) promote urban water conservation and river restoration; and
- 3) defend special public lands from energy development and unauthorized off-road vehicle travel.

We collaborate with other conservation groups, hunters and fishermen, ranchers, American Indians, and others to ensure a sustainable future for the West.



[www.westernresourceadvocates.org](http://www.westernresourceadvocates.org)

**Colorado Office**

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EMAIL: [UTAH@WESTERNRESOURCES.ORG](mailto:UTAH@WESTERNRESOURCES.ORG)

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**Arizona Office**

P.O. BOX 1064 • SCOTTSDALE, AZ 85252 • 480.990.7209

**Wyoming Office**

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**New Mexico Office**

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ADVOCATES

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