I am pleased to share with you Western Resource Advocates’ annual report for 2009.

As you will see, despite the economic challenges that have shaken the American economy, WRA remains on stable ground and is becoming more effective than ever. In large measure this is a testament to skillful management and careful use of resources by our staff and board of directors. It is also a tribute to the steady support we receive from our funders and donors.

We at WRA celebrated our 20th anniversary in the fall. This milestone gave us an opportunity to reflect on how far we have come, but, of greater importance, on our exciting prospects for the future. WRA has grown from a small, single office in Boulder, Colorado, to become the West’s premier regional environmental organization. Our multi-disciplinary approach to resolution of the West’s complex environmental issues maximizes the achievement of tangible protection results: renewable energy resources sited, coal-fired power plants retired, precious river flows conserved, special landscapes preserved.

Our program work is increasingly integrated. Our Energy and Water Programs collaborate to address the water consumption impacts of large energy facilities and the energy demands of pipelines and other water projects used to move water around the arid West. Our Lands and Energy Programs work together to assure that renewable energy facilities and transmission lines will be carefully sited to protect landscapes and wildlife. All of our efforts are directed toward a comprehensive, coordinated, and compelling response to climate change.

It bears repeating that none of our success would be possible without the extraordinary support of our members, supporters, foundations, and other sponsors who understand, as we do, what is at stake for our region. This annual report gratefully acknowledges all those who enable WRA to make a difference for the West every day.

Sincerely,

Karin P. Sheldon
President
WRA advocates for increased use of the West’s natural bounty of renewable energy resources and for greater energy efficiency to reduce the environmental impacts of electricity production across the region. Climate change caused by greenhouse gas emissions from the production and burning of fossil fuels will take a particularly hard toll on the mountain and desert West. Some of the consequences of climate change are increased risk and duration of drought and wildfires, reduced snowpack, and extinction of vulnerable wildlife species.
Energy Efficiency and Increased Renewables

Energy efficiency and increased investment in renewable energy sources are the economically and environmentally preferable ways to meet electricity demand. In addition to state-by-state efforts to increase renewable energy requirements for utilities, WRA engages in innovative partnerships with western utilities to encourage adoption of effective and economically viable greenhouse gas reduction strategies.

RESULTS:

✓ WRA helped shape New Mexico legislation to increase funding for energy efficiency by $10 million.

✓ WRA reached an agreement with Arizona Public Service that requires the utility to obtain 10% of its energy needs from renewable resources by 2015. The settlement doubles the renewable energy required under the state’s current renewable portfolio standard.

✓ Tri-State Generation and Transmission Association, a western regional energy cooperative, reached an accord with WRA regarding the openness of its resource planning process. Tri-State, which relies very heavily on coal plants, will voluntarily increase information provided to state regulators and expand public input on the composition of its energy portfolio.

✓ Colorado Governor Bill Ritter honored WRA with a Governor’s Excellence in Renewable Energy award for our work to move utility companies toward clean, renewable energy and away from polluting fossil fuels.

✓ WRA and partners Environmental Defense Fund and Rocky Mountain Farmers Union launched the “Clean Energy Pioneers” project to tell the stories of everyday leaders in the agricultural community who are blazing the trail for clean, renewable energy.
Transmitting electricity produced in one location to consumers in other areas requires power lines. Traditionally, lines have been built to connect fossil fuel, nuclear, and hydro power to consumers. Energy transmission has become critical to advancing renewable energy as planners seek ways to move clean energy to the market and build a new energy economy for the West. WRA is at the forefront of designing transmission and siting standards and criteria for connecting areas rich in renewable energy to power lines while protecting sensitive lands and species.

RESULTS:

✓ WRA worked with SunZia transmission line project proponents to propose an environmentally preferable route. The SunZia line is slated to carry mostly wind and solar resources from New Mexico into Arizona markets.

✓ WRA collaborated with western and national conservation groups on siting criteria for the One Nevada Transmission Line (“OnLine”) to help reduce conflicts early in planning. The project is intended to bring Nevada’s renewable energy production to consumers.

✓ In partnership with our colleagues, WRA helped secure federal funding for environmental and clean energy groups to participate in regional transmission planning forums to ensure that these projects are done right.

✓ WRA co-chaired the Western Renewable Energy Zone (WREZ) Initiative to identify zones rich in wind, solar, and geothermal resources while excluding environmentally sensitive locations from development. WRA was presented an award for its leadership role in the WREZ process.
Coal Plant Issues

With regulation of greenhouse gas emissions increasingly likely, high-carbon-emitting coal plants are becoming more risky and less economically attractive. WRA provides analysis to energy utilities proving the economic benefits of shifting from coal to cleaner forms of energy. As a result, proposed coal plants across the West are being withdrawn, shelved, or reconsidered.

**RESULTS:**

- Two coal plants proposed in Nevada by NV Energy and LS Power were indefinitely postponed after WRA and our partners called for cleaner alternatives. The utilities have since stated that they will instead add renewable energy resources.

- Responding to suits brought by WRA and local citizens, the Utah Supreme Court called the proposed Sevier Power Plant’s air discharge permit “woefully inadequate,” and sent the permit back for re-evaluation. The project is now unlikely to proceed.

- WRA played a role in the Colorado Public Utility Commission’s approval of a pilot project to test technology that uses solar energy to reduce the amount of coal burned at Xcel Energy’s Cameo plant in western Colorado. If proven, the technology could be applied to coal plants across the region and play an important role in cutting carbon emissions from coal plants.

Two coal plants proposed in Nevada by NV Energy and LS Power were indefinitely postponed after WRA and our partners called for cleaner alternatives. The utilities have since stated that they will instead add renewable energy resources.
The stunning landscapes of the West are legendary. They define our region as one of beauty and are cherished by residents and visitors alike. Yet the lands we love are at risk. They have been scarred by a succession of extractive industries ranging from hard rock mining to logging, and now from intensive energy development. WRA advocates for sound stewardship in the face of forces that view our public lands solely as a commercial resource. We are committed to safeguarding the ecological health of public lands.
Oil and Gas Development

WRA continues to work to reform oil and gas development across the Rocky Mountain region. Impacts from the unprecedented drilling boom in the region include air and water quality degradation, habitat and wildlife loss, and decreases in human health and quality of life for rural communities. WRA supports protection for the West’s most special places. Where drilling proceeds, WRA advocates that the energy industry “do it right” by employing modern technologies and state-of-the-art planning that minimize environmental impacts.

RESULTS:

✓ WRA collaborated with a diverse coalition to assure passage of the Wyoming Range Legacy Act as part of the 2009 omnibus public lands bill. This legislation achieved protection for 1.2 million acres of remote alpine meadows and forested slopes popular with hunters, anglers, and backcountry visitors.

✓ In Wyoming, WRA collaborated with the Audubon Society to craft policies to ensure survival of the iconic greater sage-grouse, a species that is in precipitous decline due to habitat loss from energy development.

✓ WRA and partners forestalled leasing on almost 700,000 acres of Wyoming’s sage brush steppe that is home to numerous species, including the greater sage-grouse.

✓ WRA’s advocacy took more than 100,000 acres of sensitive habitat off the auction block for oil and gas development in Colorado’s Rio Grande and Uncompahgre National Forests.

✓ More than 12,000 acres in Colorado’s South Park and in Rio Blanco County were protected after WRA argued that these lands were within a new National Heritage Area that contains essential habitat for wintering deer, elk, and endangered birds.

✓ WRA helped prevent oil and gas leasing on 10,000 acres of cultural and historical land near New Mexico’s Chaco Culture National Historical Park, a World Heritage Site. Drilling would have threatened cultural treasures and fundamentally altered the visitor experience in this magical landscape evoking ancient civilizations.

✓ To protect Colorado communities, wildlife habitat, and water resources, WRA advocated for thorough implementation of the most environmentally protective state oil and gas regulations in the nation.
Oil Shale and Tar Sands

Oil shale and tar sands development would irrevocably alter the West by depleting water resources, contributing to climate change, and scarring lands. High petroleum prices have prompted a resurgence of interest in commercial oil shale and tar sands development, despite a lack of proven extraction technologies. As boosters call to open federal lands to commercial oil shale leasing and push for rules favoring industry, WRA has shifted the debate by building a consensus that development should not proceed unless industry proves that impacts to the environment, climate, and communities will be acceptable. Decisions must be based on sound science and economics.

**RESULTS:**

- WRA stopped the controversial Antelope Creek tar sands project in Utah. The 288-well project would have negatively impacted air and water quality in nearby communities.

- Our groundbreaking report *Water on the Rocks: Oil Shale Water Rights in Colorado* documented the significant threat posed by commercial oil shale extraction to water supplies for communities, farmers, ranchers, and rivers. The report generated media coverage in *USA Today, The Wall Street Journal, Forbes*, and *The Denver Post*.

- WRA built a coalition of groups to challenge the outgoing Bush Administration’s commercial oil shale leasing plan in federal court. We made the case that, without a viable industry and many unresolved environmental questions, premature commercial leasing would amount to a give-away of public resources.

- WRA was instrumental in securing a commitment from Interior Secretary Salazar to stop a second round of “research and development” leases initiated during the Bush Administration. The Department of Interior committed to fundamentally change the scope of this program to protect the public lands.

Public Lands

**RESULTS:**

- WRA won a precedent-setting case before the Utah Supreme Court that will help block unwarranted road construction through sensitive public lands, such as the Grand Staircase-Escalante National Monument.
“Aridity, and aridity alone, makes the various Wests one.”

—Wallace Stegner

Water’s scarcity means intelligent use of this essential resource is critical to a sustainable future. WRA’s Water Program has four areas of activity: conserving urban water supplies, restoring rivers throughout the West, protecting Utah’s Great Salt Lake, and encouraging energy solutions—such as wind and forms of solar power—that have little or no consumptive impact on water resources.
Promoting Water Conservation

WRA’s Smart Water Project successfully promotes increased urban water conservation and identifies alternative sources of supply to meet future demand all across our region. We strive to keep water in the West’s rivers, lakes, and aquifers by helping municipalities implement common-sense strategies, such as new water rate structures, rebate programs, landscape regulations, and re-use of existing supplies.

RESULTS:

✓ WRA was instrumental in securing passage of a bill in Colorado’s legislature that will provide $1.5 million to assist such cities as Ft. Collins, Castle Rock, and Montrose in writing conservation plans and implementing water conservation projects.

✓ To promote water conservation and keep water in rivers, WRA published the New House, New Paradigm report that provides strategies on how to plan, build, and live in water-smart communities. The report offers a model for living sustainably in water-short western states.

✓ WRA is working with two of Colorado’s biggest water suppliers to add strengthened water conservation efforts to their plans for increased diversions from the headwaters of the Colorado River by Northern Colorado’s Windy Gap Project and Denver Water’s Moffat Collection System. More efficient use of water may delay the need to pull more water from already strained rivers.
Protecting the West’s Rivers

WRA works to preserve and restore the beauty, ecology, native fish, recreation, and economic benefit of western rivers like the Cache la Poudre, Gunnison, and Colorado.

**RESULTS:**

✔ WRA’s lead role in negotiations to end a 30-year water rights battle resulted in a glorious return of spring peak flows and ecological health for Colorado’s Gunnison River.

✔ To protect the Yampa River, WRA represented four other environmental groups opposing Shell Corporation’s application for rights to divert water for oil shale development. Shell later withdrew its application and the river’s flows have been preserved for communities, river runners, and endangered fish.

✔ WRA crafted an innovative water rights formula for Colorado’s new Dominguez Canyon Wilderness and worked with the State of Colorado toward its implementation. Our resolution will assure that water will continue to flow through this spectacular 66,000-acre expanse of sandstone canyons, wildlife habitat, and archeological resources that is enjoyed by thousands of visitors each year.

Great Salt Lake Basin

WRA is part of a strong coalition committed to preserving Utah’s Great Salt Lake ecosystem. Our goal is to protect the lake for the enjoyment of its many visitors, including the millions of migratory birds that depend on it for survival.

**RESULTS:**

✔ To maintain healthy water levels in Great Salt Lake and preserve endangered freshwater wetlands, WRA is challenging a mining company proposal to add 91,000 acres of evaporation ponds on the lake’s bed. This operation would consume 353,000 acre-feet of water, significantly reduce water quality, and add more dust into Salt Lake City’s already impaired air.

✔ WRA led the fight to allow conservation groups to present evidence against greatly increased mining activity in Great Salt Lake. WRA has been vigilant against state actions to deny the public’s right to participate in decisions that impact the lake.

✔ WRA convinced the EPA not to approve a weak selenium standard for the lake that would have resulted in 10% mortality of shorebirds. A more protective standard is being considered.
WRA’s Energy-Water Nexus Project identifies the energy demands and carbon footprint of water projects, such as dams and pipelines, as well as the water demands that result from our energy choices. In 2009, we have completed significant studies to guide decision makers. It is our goal for decision-makers across the region to make choices to use water and energy sustainably.

**RESULTS:**

✓ WRA designed a proposal for using renewable energy to help power the Southern Delivery System, a $1.1 billion pipeline that will move water 50 miles from Pueblo Reservoir to Colorado Springs. We are working with Colorado Springs Utilities and the Governor’s Energy Office to fund the project.

✓ WRA coordinated with groups in Utah to spell out alternatives to a proposed energy-intensive, 150-mile pipeline from Lake Powell to St. George. Increased water conservation in the communities could delay or even avoid the need for this pipeline.

✓ WRA’s advocacy stalled federal approval of the Northern Integrated Supply Project (NISP), a pipeline and dam project that aims to squeeze additional water out of the already stressed Cache la Poudre River in northern Colorado.

✓ WRA provided a report to the Colorado Water Conservation Board (CWCB), the state’s premier water policy body, on the energy impacts of water development. Until it received our analyses, the CWCB had not considered energy consumption before making decisions about new water projects.
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Sara Michl

Sara Michl has been following WRA’s work since 1991, when WRA was still known as the Land and Water Fund of the Rockies. She chose to support WRA because “it is local, and it’s small enough to use its resources efficiently yet large enough to take big bites.”

Sara is an important and enthusiastic supporter and has found more than one way to get involved with WRA. She contributes on a monthly and on an annual basis, and has participated in other WRA activities. In 2005, Sara joined WRA on a rafting trip along the Yampa River of Colorado and Utah, which traverses Dinosaur National Monument and some of the most spectacular red rock canyon country in the West.

Always up for an adventure, Sara travels each year to Europe with her husband, Josef, who is a chemistry professor at the University of Colorado and also in Prague. Sara’s most recent “rafting” trip was for a nature study on a small boat in and around Glacier Bay, Alaska, a globally significant marine and terrestrial wilderness sanctuary.

We’re happy to share adventures and successes with supporters, like Sara, who help us accomplish our important work. A perfect example: WRA’s advocacy played a large role in protecting the Yampa River (where we rafted with Sara) from oil shale development. It’s wonderful to have people involved with us on so many different levels, which is why we appreciate Sara and her support of WRA.

“[WRA] is local, and it’s small enough to use its resources efficiently yet large enough to take big bites.”
—Sara Michl
For many of us, the past few years have involved assessing what is most important to us and learning to take greater joy in the simple things that surround us. In selecting Leslie Allen as Western Resource Advocates’ feature artist for the 2009 report, we were struck by how her images capture both the vastness of our region, but also the small beauties that can enrich our days if we only look. Leslie certainly offers us stunning landscapes. But she also shows us the pieces that make up the larger picture—the magpie surviving the cold snow followed by the irises that bloom abundantly in the spring. As Leslie says, “My ‘artist’s vision’ captures the essence of the moment, being out in the fresh air, in all weather, translating feelings and impressions onto the canvas, making a connection with the viewer who then sees the beauty in everyday things.”

The landscapes of the West have been a passion for Leslie since she first set up her oils and canvas alongside her grandfather and ventured into plein air painting at the age of 12. Her grandfather’s advice to her was to “paint what you see,” and what Leslie sees is a West replete with beauty, light, and life.

Leslie’s work inspires our efforts and also reminds us of what is at stake as we strive to sustain the striking beauty, diverse landscapes, wildlife, and natural resources of the region. For example, the painting, “Palisade Vineyard,” portrays an area of economic, agricultural, recreational, and aesthetic importance that is vulnerable to encroaching gas development, increased upstream water diversions, and the looming possibility of oil shale development. Western Resource Advocates works on all these issues because we are concerned about the potential consequences to communities, water resources, and the climate.

“I feel this is a very good fit,” says Leslie, speaking of her partnership with Western Resource Advocates for this year’s annual report. “When I paint en plein air, I feel as though I am preserving landscapes, and Western Resource Advocates is an organization dedicated to protecting the West’s land, air, and water.”

Leslie’s paintings and collections are currently on exhibit in Arizona, Colorado, and New Mexico, and have been featured in publications, including 5280 Magazine, The Denver Post, and Fine Art Connoisseur Magazine. To view more of Leslie’s extraordinary work, visit her online gallery at www.allenfineart.com.

WRA thanks Leslie for magnificently depicting the landscapes in her art that motivate our work, your support, and define us all—the grateful inhabitants of this majestic part of the country.

My ‘artist’s vision’ captures the essence of the moment, being out in the fresh air, in all weather, translating feelings and impressions onto the canvas, making a connection with the viewer who then sees the beauty in everyday things.

—Leslie Allen
Over the last five years, Western Resource Advocates has received tremendous support from the Environment Foundation, a collaboration of the Aspen Community Foundation and Aspen Skiing Company. The Environment Foundation combines a business ethic with a nonprofit heart and serves as a model of how corporate America can give back to the environment from which it benefits. You see, the good people in Aspen are very concerned about protecting the Roaring Fork Valley because many of their livelihoods depend on the recreation economy.

Aspen Skiing Company operates the four mountains in the Aspen/Snowmass area—Snowmass, Aspen Mountain, Aspen Highlands, and Buttermilk—as well as 15 restaurants, 15 retail stores, 3 hotels, and a golf course. Driven by the desire to protect the habitat, ecosystems, and biodiversity that its employees value and the company depends on, Aspen Skiing Company’s Environment Foundation was established in 1997.

The Environment Foundation is funded through a voluntary payroll deduction plan, with each dollar contributed by employees matched by the Aspen Community Foundation and the Aspen Skiing Company Family Fund, and supplemented by corporate partners, such as Green Mountain Coffee Roasters.

Through its grants, the Environment Foundation has supported numerous and varied environmental projects that have provided critical protection for the Roaring Fork Valley. One of Aspen Skiing Company’s highest priorities includes stopping climate change—a mission shared by Western Resource Advocates. Environment Foundation grants have been especially generous for our programs to present alternatives to new coal plants.

According to Matthew Hamilton, the Environment Foundation’s executive director, Aspen’s support of WRA is due to the fact that “WRA has proven, time and again, to have to have a strategic outlook on policy and a strong legal background on staff... WRA brings the right skills and horsepower to the table.”

With 50% of Aspen Skiing Company employees contributing to the fund, the Environment Foundation has been able to grant $1.5 million to environmental efforts over the past 14 years. This dedicated and passionate group exemplifies Margaret Mead’s adage: “Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has.”
Donor Profile:  
Benson Family Foundation

WRA appreciates the values of the Benson family, who proclaim “Our whole family is ‘of the West’.”

Bob and Cynthia Benson created the Benson Family Foundation six years ago, partly as a vehicle to engage their two young adult children, Erik and Kiersa, in learning about philanthropy and helping provide input about giving priorities. In its early years, the foundation focused upon such issues as college access, facilitating life transitions, and family-scale third world development. After a couple of years, Kiersa and Erik said, “All these are fine choices, but what about the environment? If the world doesn’t tend to that with some urgency, future generations won’t be able to enjoy the other opportunities the foundation is facilitating.”

With a large area to cover, the Bensons began researching candidate organizations, and it was not difficult to select WRA for funding. Having lived in Colorado and the West for over 35 years, the Bensons could comfortably relate to WRA’s geographic focus. More importantly, the Bensons were impressed by WRA’s effectiveness in achieving constructive results.

“Rather than grandstand, their staff thoroughly marshals facts, engages parties in conversation about the potential environmental impacts of pursuing course A, suggests alternatives B or C that would leave a smaller footprint, and achieves consensus results. Not every time; sometimes WRA does have to go to court. But even then, useful agreements often get forged. Western land, air and water are all in better shape today because of WRA engagement.”

—Bob Benson

Erik Benson resides in Pullman, Washington, where he is engaged in building homes using both active and passive solar technologies.

Kiersa Benson resides in Moab, Utah, as an outdoor educator and an active conservationist.
2009 Partner Organizations

Advocates for the West
Albuquerque Bernalillo County Water Utility Authority
Alliance for a Sustainable Colorado
American Institute of Architects (AIA) Nevada
Arizona Center for Law in the Public Interest
Arizona Department of Water Resources
Arizona Public Interest Research Group
Arizona Solar Energy Industries Association
Associated Landscape Contractors of Colorado
Audubon Arizona
Audubon Society of Greater Denver
Aurora Water
Aveda Corporation
Biodiversity Conservation Alliance
Blancett Ranches
Boulder County
Boulder Water Utility
Bridgerland Audubon Society
Bristlecone Alliance
Centennial Water and Sanitation District
Center for Biological Diversity
Center for Native Ecosystems

Center for Resource Conservation
Center for Water Advocacy
Ceres
Citizen’s Committee to Save Our Canyons
Citizens for Dixie’s Future
City of Boulder
City of Phoenix Parks and Recreation Department
Colorado Audubon Society
Colorado Backcountry Hunters and Anglers
Colorado Bowhunters Association
Colorado Department of Natural Resources
Colorado Department of Public Health and Environment
Colorado Environmental Coalition
Colorado Governor’s Energy Office
Colorado Mountain Club
Colorado River Water Conservation District
Colorado Springs Utilities
Colorado Trout Unlimited
Colorado Water Congress
Colorado Water Conservation Board
Colorado Waterwise Council
Colorado Wild

Colorado Wilderness Network
Colorado Wildlife Federation
Colorado Working Landscapes
Crested Butte Land Trust
Dakota Resource Council
Defenders of Wildlife
Denver Water Department
DINE Care
Douglas County
Douglas County Water Resource Authority
Drilling Mora County
EarthJustice
Earthworks
EcoFlight
Environment Colorado
Environmental Defense Fund
Environmental Working Group
Fort Collins Utilities
Friends of Great Salt Lake
Grand Canyon State Electric Cooperative Association
Grand Canyon Trust
Grand Valley Citizens’ Alliance
Great Old Broads for Wilderness
Greater Yellowstone Coalition
GreenCO
Gunnison County
Headwaters Economics
HEAL Utah
High Country Citizens’ Alliance
Interwest Energy Alliance
Jordan Valley Water Conservancy District
Las Vegas Valley Water District
League of Women Voters of Utah
LightHawk
Living Rivers
Los Padres ForestWatch
National Audubon Society
National Geographic
National Outdoor Leadership School
National Parks Conservation Association
National Renewable Energy Laboratory
National Trust for Historic Preservation
National Wildlife Federation
Natural Resources Defense Council
Navajo Nation Chapters of Counselor, Huerfano, and Pueblo Pintada
New Energy Economy
New Mexico Coalition for Clean Affordable Energy
New Mexico Environmental Law Center
New Mexico Wilderness Alliance
Northern Colorado Water Conservancy District
Northern Plains Resource Council
Northwest Colorado Council of Governments
NV Energy
Ogden City Water Utility Division
Oil and Gas Accountability Project
Oregon Natural Desert Association
Otero Mesa Coalition
Pacific Institute
Pavillon Area Concerned Citizens
Phoenix Permaculture Guild
Pitkin County
Powder River Basin Resource Council
Public Service Company of New Mexico
Quiet Use Coalition
Red Mountain Energy Partners
Red Rock Forests
Resource Media
Rock the Earth
Rocky Mountain Climate Organization
Rocky Mountain Farmers Union
Rocky Mountain Institute
Rocky Mountain Recreation Initiative
Sage West Consultants & The Climate Project
Salt Lake City Dept. of Public Utilities
San Juan Citizens Alliance
San Miguel Valley Ecosystem Council
San Miguel County
Save the Poudre
Save the Roan Campaign
Sierra Club
Sierra Club, Rio Grande Chapter
Sierra Club, Grand Canyon Chapter
Sierra Club, Rocky Mountain Chapter
Sierra Club, Utah Chapter
Sonoran Institute
Southern Nevada Water Authority
Southern Utah Wilderness Alliance
Southwest Energy Efficiency Project
Southwest Research and Information Center
SunEdison Corporation
SUWA
The Nature Conservancy
The Ormond Group
The Wilderness Society
Thompson Divide Coalition
Trout Unlimited
Tucson Water Department
U.S. Army Corps of Engineers
U.S. Bureau of Reclamation
U.S. Department of Energy, Wind Powering America
U.S. Environmental Protection Agency
U.S. Public Interest Research Group
Union of Concerned Scientists
University of Colorado—Boulder
University of Colorado Environmental Center
University of Denver
Upper Green River Alliance
Upper Gunnison River Water Conservation District
Uranium Watch
Utah Airboat Association
Utah Clean Energy
Utah Dept. of Natural Resources—Division of Water Rights
Utah Environmental Congress
Utah Rivers Council
Utah Waterfowl Association
Utha Physicians for Healthy Environment
Wasatch Audubon Society
Western Clean Energy Campaign
Western Colorado Congress
Western Conservation Foundation
Western Energy Project
Western Environmental Law Center
Western Governors’ Association
Western Mining Action Project
Western Organization of Resource Councils
Western Slope Environmental Resource Council
Western Wildlife Conservancy
White River Conservation Council
Wild Utah Project
Wilderness Workshop
Wind River Alliance
Wyoming Audubon Society
Wyoming Outdoor Council
Wyoming Wilderness Association
Financial Summary

Revenue in 2009

Grants 81.8%
Attorney Fees, In-kind, Interest, Other 1.2%
Individuals 5.3%
Endowment 1.4%
Organizations 3.1%
Government 1.0%
Fiscal Agent Fees 1.2%
Rental Income 2.7%
Business 2.3%

Expenses in 2009

Energy 53.4%
Lands 13.2%
Water 10.0%
Utah 6.2%
Communications & Outreach 3.8%
Loss on Disposal of Assets 0.1%
Admin 7.7%
Fundraising 5.6%
Total Programs 86.6%

The financial statements of WRA are combined with those of the Environmental Center of the Rockies

REVENUE

2008 2009

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>2008</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>3,871,170</td>
<td>3,345,537</td>
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<tr>
<td>Individuals</td>
<td>279,907</td>
<td>218,246</td>
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<tr>
<td>Endowment</td>
<td>(83,227)</td>
<td>58,727</td>
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<tr>
<td>Organizations</td>
<td>165,342</td>
<td>128,445</td>
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<tr>
<td>Attorney Fees</td>
<td>0</td>
<td>13,500</td>
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<tr>
<td>Interest Income</td>
<td>47,412</td>
<td>23,502</td>
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<tr>
<td>Other</td>
<td>41,759</td>
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<tr>
<td>Government</td>
<td>97,382</td>
<td>42,797</td>
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<td>Business</td>
<td>65,201</td>
<td>92,418</td>
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<tr>
<td>In-kind</td>
<td>2,547</td>
<td>1,153</td>
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<tr>
<td>Rental Income</td>
<td>89,859</td>
<td>109,699</td>
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<td>Fiscal Agent Fees</td>
<td>78,670</td>
<td>49,550</td>
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<td><strong>Total Revenue</strong></td>
<td><strong>$4,656,022</strong></td>
<td><strong>$4,087,840</strong></td>
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</table>

EXPENSES

2008 2009

<table>
<thead>
<tr>
<th>Expense Source</th>
<th>2008</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy</td>
<td>1,906,995</td>
<td>2,009,699</td>
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<tr>
<td>Lands</td>
<td>577,497</td>
<td>495,825</td>
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<tr>
<td>Water</td>
<td>333,377</td>
<td>374,572</td>
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<tr>
<td>Utah</td>
<td>87,662</td>
<td>231,539</td>
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<tr>
<td>Communications &amp; Outreach</td>
<td>203,660</td>
<td>141,682</td>
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<tr>
<td>Fiscal Sponsorship</td>
<td>81,425</td>
<td>0</td>
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<tr>
<td><strong>Total Program Expenses</strong></td>
<td><strong>3,190,616</strong></td>
<td><strong>3,253,317</strong></td>
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<td>Fundraising</td>
<td>146,142</td>
<td>209,801</td>
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<tr>
<td>Administration</td>
<td>289,225</td>
<td>288,649</td>
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<tr>
<td>Loss on Disposal of Assets</td>
<td>11,283</td>
<td>11,283</td>
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<tr>
<td><strong>Total Nonprogram Expenses</strong></td>
<td><strong>435,367</strong></td>
<td><strong>509,733</strong></td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$3,625,983</strong></td>
<td><strong>$3,763,050</strong></td>
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<tr>
<td>Change in Net Assets</td>
<td><strong>$1,030,039</strong></td>
<td><strong>$324,790</strong></td>
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<tr>
<td>Net Assets at Beginning of Year</td>
<td><strong>3,410,837</strong></td>
<td><strong>4,440,876</strong></td>
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<tr>
<td>Net Assets at End of Year</td>
<td><strong>$4,440,876</strong></td>
<td><strong>$4,765,666</strong></td>
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</tbody>
</table>
### Staff, 2009

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karin Sheldon</td>
<td>President</td>
</tr>
<tr>
<td>Penny Anderson</td>
<td>Energy Program Administrative Assistant/</td>
</tr>
<tr>
<td></td>
<td>Computer Operations Manager</td>
</tr>
<tr>
<td>Drew Beckwith</td>
<td>Water Policy Analyst</td>
</tr>
<tr>
<td>Charles Benjamin</td>
<td>Nevada Office Director</td>
</tr>
<tr>
<td>David Berry</td>
<td>Energy Program Senior Policy Advisor</td>
</tr>
<tr>
<td>Andria Bronsten</td>
<td>Office and Human Resource Manager</td>
</tr>
<tr>
<td>Lowrey Brown</td>
<td>Senior Policy Analyst</td>
</tr>
<tr>
<td>Mike Chiropolos</td>
<td>Lands Program Director</td>
</tr>
<tr>
<td>Jennifer Coken</td>
<td>Director, Western Clean Energy Campaign</td>
</tr>
<tr>
<td>John Curl</td>
<td>Senior Policy Analyst</td>
</tr>
<tr>
<td>Tom Darin</td>
<td>Staff Attorney</td>
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<tr>
<td>Rob Dubuc</td>
<td>Staff Attorney</td>
</tr>
<tr>
<td>Gary Graham</td>
<td>Transmission Project Director</td>
</tr>
<tr>
<td>Robert Harris</td>
<td>Staff Attorney</td>
</tr>
<tr>
<td>Dan Heilig</td>
<td>Staff Attorney</td>
</tr>
<tr>
<td>Kathryn Holm</td>
<td>Vice President of Finance and Administration</td>
</tr>
<tr>
<td>Nancy Kelly</td>
<td>Senior Policy Advisor</td>
</tr>
<tr>
<td>Deborah Lewis</td>
<td>Lands Program Attorney</td>
</tr>
<tr>
<td>Victoria Mandell</td>
<td>Senior Staff Attorney</td>
</tr>
<tr>
<td>Steve Michel</td>
<td>Chief Counsel, Energy Program</td>
</tr>
<tr>
<td>Bart Miller</td>
<td>Water Program Director</td>
</tr>
<tr>
<td>Regina Nichols</td>
<td>Office Administrator/Legal Assistant</td>
</tr>
<tr>
<td>John Nielson</td>
<td>Energy Program Director</td>
</tr>
<tr>
<td>Christine Quenroe</td>
<td>Bookkeeper</td>
</tr>
<tr>
<td>Peter Roessmann</td>
<td>Media and Marketing Coordinator</td>
</tr>
<tr>
<td>Anita Schwartz</td>
<td>Vice President of</td>
</tr>
<tr>
<td></td>
<td>Development, Communications, and Program</td>
</tr>
<tr>
<td></td>
<td>Administration</td>
</tr>
<tr>
<td>Stacy Tellinghuisen</td>
<td>Energy/Water Analyst</td>
</tr>
<tr>
<td>Nicole Theerasatiankul</td>
<td>Development and Communications Coordinator</td>
</tr>
<tr>
<td>Joro Walker</td>
<td>Utah Office Director</td>
</tr>
<tr>
<td>Phil Williamson</td>
<td>Senior Policy Advisor</td>
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<tr>
<td>Justin Wilson</td>
<td>Organizing Director, Western Clean Energy</td>
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<tr>
<td></td>
<td>Campaign</td>
</tr>
<tr>
<td>Rosalie Woolshlager</td>
<td>Staff Attorney</td>
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</table>

### Board of Officers & Directors, 2009

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christopher Wirth</td>
<td>President</td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>John Taylor</td>
<td>Vice President</td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>AJ Grant</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Kim Kasic</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Martha Davis</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Patrick de Freitas</td>
<td></td>
<td>Salt Lake City, UT</td>
</tr>
<tr>
<td>Donna House</td>
<td></td>
<td>Alcalde, NM</td>
</tr>
<tr>
<td>Paul Komor</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Sarah Krakoff</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Robert Martin</td>
<td></td>
<td>Lyons, CO</td>
</tr>
<tr>
<td>Heidi McIntosh</td>
<td></td>
<td>Salt Lake City, UT</td>
</tr>
<tr>
<td>Wayne Petty</td>
<td></td>
<td>Salt Lake City, UT</td>
</tr>
<tr>
<td>Ken Ransford</td>
<td></td>
<td>Basalt, CO</td>
</tr>
<tr>
<td>David Robertson</td>
<td></td>
<td>Boulder, CO</td>
</tr>
<tr>
<td>Charles White</td>
<td>The Honorable Stewart Udall</td>
<td>Santa Fe, NM</td>
</tr>
<tr>
<td></td>
<td>Honorary Director</td>
<td></td>
</tr>
</tbody>
</table>

### Leadership Council

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maggie Fox</td>
<td></td>
</tr>
<tr>
<td>David Getches</td>
<td></td>
</tr>
<tr>
<td>Eugene and Emily Grant</td>
<td></td>
</tr>
<tr>
<td>James Kelley</td>
<td></td>
</tr>
<tr>
<td>Jay Kenney</td>
<td></td>
</tr>
<tr>
<td>Robert Musser</td>
<td></td>
</tr>
<tr>
<td>Gail Schwartz</td>
<td></td>
</tr>
<tr>
<td>Michael Yokell</td>
<td></td>
</tr>
<tr>
<td>Christopher Wirth</td>
<td></td>
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<tr>
<td>John Taylor</td>
<td></td>
</tr>
<tr>
<td>AJ Grant</td>
<td></td>
</tr>
<tr>
<td>Kim Kasic</td>
<td></td>
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<tr>
<td>Martha Davis</td>
<td></td>
</tr>
<tr>
<td>Patrick de Freitas</td>
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<td>Donna House</td>
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<td>Paul Komor</td>
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<tr>
<td>The Honorable Stewart Udall</td>
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</tr>
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<td></td>
<td>Honorary Director</td>
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</tbody>
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WRA Board and Staff, September 2009

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